
The Trustees of Reservations 1978 Annual Report



The Trustees of Reservations

Eighty-Eighth Annual Report

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The Trustees of Reservations is a privately-administered, charitable corporation, founded for conservation purposes in 1891 to preserve for the public, places of natural beauty and historic interest within the Commonwealth of Massachusetts. Contributions are deductible under Federal income tax law.

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Cover photo:
"Perugino View"
—Renaissance painter
provides the name for
this sculptured setting
at Naumkeag, Stock-
bridge, framed by ar-
borvitae, white oak and
Russian olive. In fore-
ground is a hedge of
espalier apple. Photo
by Clemens Kalischer,
Stockbridge.

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Foreword

The Report of Activities which follows should convince the reader that The Trustees of Reservations did not stand still in 1978! The acquisition of eleven parcels of land and two conservation restrictions brings the land under our protection to more than 19,000 acres. Substantial restoration projects were undertaken at Naumkeag, at the Choate House on Hog Island, Crane Wildlife Refuge, and at Castle Hill. We have engaged in vigorous efforts to protect those of our properties which were threatened by nearby development: opposing the extension of an airport, a landfill operation, the establishment of a gravel pit, and the installation of a transmission line, to cite only a few examples. Our Director has strengthened long-existing ties with the National Trusts of both Scotland and England and has continued to work in close cooperation with Federal, State and local environmental officials.

We shall continue in 1979 to develop a number of projects initiated in 1978. We expect to move forward with the renovation of our membership program and the enlargement of our membership, the publication of a new guide to our properties, the preparation of Master Plans for our reservations, additional efforts to acquire in-holdings to provide greater protection for our reservations, increased emphasis on cataloging, preserving and displaying our collections, and the improvement of our administrative operations by enlarging General Headquarters in Milton and adding to the staff a Deputy Director for Administration.

We have already carried out many of the recommendations made in the wide-ranging Future Policy Committee Report which was adopted by the Standing Committee in October, 1977, and we shall be engaged in the years to come in implementing other recommendations and in maintaining the high standards of trusteeship over the lands in our care as set forth in the Report. It is recognized in the Report, as it must be by all of our loyal supporters, that a major campaign for additional financial resources must be undertaken to enable us to fulfill our charter responsibilities. As one of the initial steps in this effort, our Director has prepared a case statement citing our future objectives and the estimated costs of achieving these objectives: funds for management planning, for land acquisition (particularly of in-holdings), for interpretive programs, for the enlargement of our volunteer programs, for enhancing the effectiveness of The Land Conservation Trust, for repairs and restoration of our historic buildings, for equipment and facilities, and for a student-intern training program.

We should like to mention particularly two areas in which we expect to be involved during the coming year. One of these is expanding the agricultural use of our properties. In 1978 we received a grant to initiate a study of this potential, and we hope that in 1979 it may be possible to move from study to implementation. The other area is that of active involvement in public issues relating to preservation of open space. Some steps in this direction were taken in 1978 when the Standing Committee voted to support the proposed constitutional amendment relating to taxation of land which is left in its natural state or used for outdoor recreation (Question 7 on the November ballot), and informed our membership of its decision. We worked with the Massachusetts Department of Environmental Management and The Nature Conservancy to design a classification system for that portion of the Massachusetts Heritage Program which will identify outstanding scenic values of the Commonwealth's landscape as well as endangered plant and animal species, and we have joined with others in efforts to designate the North River as the Commonwealth's first scenic river. We have not hesitated to make our voice heard and to take affirmative action when the integrity of one of our own reservations has been threatened. It would seem equally appropriate to bring the knowledge and concern and prestige of The Trustees of Reservations to bear on broader issues affecting preservation of the landscape throughout Massachusetts.

John M. Woolsey, Jr.
President

Theodore Chase
Chairman of the Standing Committee

Early corn at the William Cullen Bryant Homestead, Cumington. A grant from the Massachusetts Society for Promoting Agri-

*culture is helping The Trustees study the potential for farming here and at other prop-
erties.*



Report of Activities 1978

Acquisition, Administration, Committees and Staff

Gordon Abbott, Jr.,
Director

Not long ago, Arthur D. Little, the internationally known, Cambridge-based research firm, completed a study entitled *Massachusetts - A Quality of Life*. Among the categories the study examined were Business, Education, Culture and Health, to mention a few, and two entitled *Physical Environment* and *Environment for Leisure*.

Of the 22 states compared, Massachusetts ranked *first* in opportunities for leisure and *fifth* in the quality of its physical environment. The beauty of its countryside and the number and importance of its historic sites were major factors which contributed to the Commonwealth's high standings.

Since 1891, The Trustees of Reservations (The Trustees) has been actively engaged in efforts to preserve the *scenic heritage of Massachusetts*. And today it protects for public purposes some of the most outstanding features of the landscape.

From Monument Mountain, Great Barrington, to Castle Hill, Ipswich, they include hilltops and headlands, streams and waterfalls, seashores and salt marshes, ponds, brooks and rivers and buildings and sites whose architecture and associations are of national significance.

In all, these "beautiful and historic places" (as described in The Trustees' Charter) total some 14,540 acres of land with an additional 4,509 acres protected with now 48 conservation restrictions.

Land in Fee

In 1978, The Trustees acquired fee title to 11 parcels of land totaling 362 acres. They are described below.

- 1 Appleton Farms Grass Rides, Hamilton; 14 acres, gift of Mrs. Francis R. Appleton, Jr. Wooded upland with walking and cross-country ski trails; part of a continuing program which calls for The Trustees to eventually acquire some 262 acres of historic Appleton Farms, now open to the public.
- 2 Old Town Hill Reservation, Newbury; 17 acres, gift of Professor and Mrs. Elliott Perkins. Old pasture land and salt marsh north of Little River and Hay Street; part of a program which will eventually preserve an additional 90 acres of land bordering Old Town Hill Reservation to the northeast.
- 3 Charles W. Ward Reservation, Andover, North Andover; 14 acres (plus a right of first refusal on 10.6 acres); purchase. Sloping field and woodland; acquired to prevent residential construction and to preserve a superb view of the Boston skyline. (As provided for in its

deed of gift, The Trustees sold a house and one acre of land at 188 Salem Street, Andover, which borders the Ward Reservation. The house had been rented. Funds from the purchase were used to acquire the 14 acres mentioned above. Remaining funds were transferred to the property's unrestricted endowment.)

4 Fork Factory Brook, Medfield; 10 acres, purchase. Wetland and a small parcel of upland with frontage on Hartford Street. Acquired to prevent development and to preserve the rural character of the area. The land, now a part of Fork Factory Brook Reservation, is located diagonally opposite the entrance to Rocky Woods Reservation. More than a mile of Hartford Street is now protected by Rocky Woods and Fork Factory Brook.

5 Henry L. Shattuck Reservation, Medfield; 13 acres, gift of life estate by Robert I. Hunneman. Woodland and wetland now a part of the Shattuck Reservation including frontage on the Charles River at historic Dwight Street bridge.

6 North Common Meadow, Petersham, 2.3 acres; anonymous gift; land bordering North Common Meadow with frontage on Main Street. Includes historic one-room law office of Aaron Brooks built in 1830. Brooks Woodland Preserve is named for his son, James Willson Brooks, founder of the Harvard Forest. (Contributions to a special fund will provide for restoration of the law office, one of a few remaining in Massachusetts. Consulting architect for the restoration is Arthur Brooks. President John M. Woolsey is chairman of the special restoration fund. We are most grateful to them both.)

7 Brooks Woodland Preserve, Petersham; 39 acres, gift of John Fiske, Jr. Wooded upland. Adjoins Swift River Tract of the Brooks Preserve and includes a portion of Moccasin Brook. Provides access to Quaker Road.

8 Jacob Hill, Royalston; 82 acres, purchase. Wooded upland and wetland including a portion of Little Pond, part of a program to preserve the high, mile and one-half-long ridge north of Doane's Falls and east of Long Pond and the Tully River. From the top of the ridge there are spectacular views of the surrounding countryside. The area is still wild and remote. Parts of the shores of Long Pond and the Tully River are already protected by the U.S. Army Corps of Engineers' Tully Flood Control Reservoir Project. A sizable parcel which includes Spirit Falls and borders land of The Trustees, is owned by the Harvard Forest. The Trustees acquired 53 acres on the ridge in 1975. Jacob Hill Reservation now totals 135 acres.

9 McLennan Reservation, Tyringham; 123.8 acres, gift of John S. McLennan (as reported in the 1977 Annual Report). A part of the McLennan Reservation, some 446 acres in Tyringham and Otis. The major portion of the property was acquired in December, 1977. Steep, wooded hillside, including Round Mountain (1,500 feet) and the peak and part of the ridge of Long Mountain (1,950 feet). Acquisition of the McLennan Reservation initiated The Trustees' present program to preserve the scenic beauty and environmental values of Tyringham Valley. Tyringham Cobble, some 206 acres, is also a property of The Trustees, acquired in 1963.

10 Bartholomew's Cobble, Ashley Falls; 33.3 acres, gift of James S. Spero, Robert E. Spero and Ellen Spero Roman. Woodland and fertile bottomland along the Housatonic River bordering Bartholomew's Cobble. Its diversity of plant communities provides an interesting variety of wildlife.

11 Cape Poge Wildlife Refuge, Chappaquiddick; 5 acres, gift of Dr. and Mrs. Edward B. Self. Beach and low dunes, the land joins a parcel on the north now a part of the Refuge, with a parcel to the south, thus providing continuous protection for the outer beach at this portion of the Refuge. Also at Cape Poge Wildlife Refuge, Chappaquiddick, an additional one-eighth interest in 8.7 acres, gift of Dr. Joseph E. Murray. Upland and beach including small fresh water pond at Cape Poge, west of the lighthouse.

Conservation Restrictions

During the year, The Trustees also received as gifts two conservation restrictions protecting a total of 135 acres. Details appear below.

1 Cape Ann Golf Course, Essex; 50 acres, gift of Mr. and Mrs. James N. Stavros. Protects open land and salt marsh with magnificent views of Essex Bay and Castle Neck. Property borders Cornelius and Miné S. Crane Wildlife Refuge. Cape Ann Golf Course is the second golf course in the Commonwealth to be restricted in perpetuity as open space.

2 Bogastow Brook, Millis; 85 acres, gift of Mr. and Mrs. Herbert M. Temple, III. Protects upland sheep pasture in active agriculture, wetland meadows and shoreline of Bogastow Brook, a tributary of the Charles River. Acquired as a part of The Trustees' Charles River Protection Program.

In January, 1979, Seven Gates Farm, West Tisbury, 100 acres, gift of Mr. and Mrs. Frederick L. Moore. Woodland, field and lawn and a portion of a fresh water pond. Superb views of Vineyard sound. Gift represents the start of Phase II of efforts to preserve the landscape of Seven Gates Farm. The Trustees presently holds a conservation restriction protecting some 1,100 acres of the farm's common land. Mr. and Mrs. Moore's gift protects the farm's largest single lot. Planning for a comprehensive program to protect other lots is underway.

Nathaniel L. Harris and his sister Miss Catherine P. Harris, donors of Menemsha Hills Reservation, Chilmark, also gave The Trustees one-half interest in the mineral rights on land bordering the reservation to the south.

We are immensely grateful to all those who gave land, interests in land and conservation restrictions and to those, as well, whose gifts of funds made the purchase of land possible. Their generosity has enabled The Trustees to significantly extend protection of existing properties as well as to preserve new and exciting features of the landscape.

With the addition of properties and conservation restrictions acquired in 1978, The Trustees of Reservations now preserves a total of 19,157 acres of land throughout the Commonwealth. According to statistics which appear in the 1978 Statewide Comprehensive Outdoor Recreation Plan (SCORP), we are the largest private owner of conservation land in the Commonwealth.

Future Preservation Priorities

In keeping with policy recommended by the Future Policy Committee and approved by the Standing Committee, gifts and purchases of lands were part of a continuing program to insure the preservation of the special features of those properties we own already. This means, for example, acquiring both banks of a river where we may now own only one; purchasing a field to protect a major view; extending ownership to include a ridge which, if developed, would destroy the visual integrity of a reservation; acquiring acceptable access for visitors and for management purposes and linking two parcels of a reservation which may be separated by private land.

This is a vital but understandably slow process. To aid its implementation, the Reservations Committee is completing a series of topographic maps of all our lands. With professional assistance from landscape architects and Advisory Council members Charles W. Eliot, II, Peter L. Hornbeck and Sidney N. Shurcliff, areas which should be added to a reservation and/or maintained as open space, will be identified graphically and, after field inspection, will be incorporated in the mapping system. These areas then will be coordinated with assessors' maps which show legal boundaries and identify property owners. Priorities can then be set, plans written and the protection process begun. This process of course, is presently underway in many areas. To mention just a few: Whitney & Thayer Woods, Rocky Narrows, Cape Poge Wildlife Refuge, Royalston Falls, Medfield Rhododendrons and Chesterfield Gorge.

Meanwhile, our efforts to preserve major features of the landscape continue as well. Some of these projects, which involve sizable areas, are mentioned earlier. They include comprehensive programs to protect the scenic beauty and environmental values of the following: Tyringham Valley, the upper valley of the Charles River; the corridor of the Mashpee River; Jacob Hill, Long Pond and the Tully River; the salt marshes of Ipswich and Essex; the corridor of the North River; Tuckernuck Island, Nantucket and the shores of Lake Cochichewick, North Andover.

All this, of course, could not be accomplished without the assistance of members of Local Committees in the areas and members of the Reservations Committee who give many hours of their time visiting town offices and meeting with landowners.

That there is much yet to be done can in some way be measured by past accomplishments. In 1967, The Trustees of Reservations was custodian for 44 properties protecting a total of 9,634 acres. Today, that figure has all but doubled.

The future pace of land acquisition will be governed by many considerations. Perhaps most important with new properties, will be our ability to provide financially for their management and continuing protection. The joy of conservation restrictions is that while they protect the scenic and open character of the landscape, the land itself remains private property and thus its management is the responsibility of its owner.

Campaign for Financial Resources

With then 44 properties and 9,634 acres to manage and protect, operating expenses of The Trustees in 1967 totaled \$269,271. Operating expenses for 1978, including transfer to the Reserve for Repairs, Replacements and Extraordinary Expenses (our reserve for deprecia-

tion), totaled \$961,000. To meet urgent needs in the field and to cope with inflation and mandated changes in the minimum wage, The Trustees' operating budget for Fiscal Year 1979 totals \$1,054,525.

But if expenses have increased since those early days, so has income. In 1967, we counted \$20,242 in gifts; \$154,328 in reservation receipts (primarily admissions) and \$301,977 in investment income from the General Fund and from the Budd Trusts. In 1978, we received for operating purposes gifts which totaled \$146,360; investment income which totaled \$436,943 and reservation receipts which totaled \$373,355. With line-item budgeting, close supervision of expenditures in the field by Regional Supervisors, by Superintendents and by Refuge Managers, and quarterly reviews of fiscal performance by the Budget Review Committee, we were able to meet budget expectations ending the year with a Gain of \$1,194.

This simply would not have been possible without the generous and continuing support of our members. Their belief in The Trustees and its purposes and their contributions of money and of volunteer time are vital to its success. We are most grateful to them all.

The Budget for FY 1979 includes well deserved raises in salaries for full-time personnel (who now total 35) and adjustments in admission and use fees and prices of food. All raises and adjustments are in keeping with Federal Wage and Price Guidelines.

It is obvious as we face the future, that additional financial resources are needed to enable The Trustees to continue its good work. Planning began last year for a major campaign. It will involve a search for capital - endowment from deferred gifts, life income trusts and so forth, and it will place new and vigorous emphasis upon increasing the amount received from annual giving which can be added to operating income.

Already (and the details appear in the report on Membership and Gifts written by Assistant Director John C. Marksbury), a new program is underway which seeks to increase the number of members and which gives each member a membership card which provides admission without charge to properties of The Trustees of Reservations.

There are other sources of income as well which make this campaign encouragingly comprehensive. One is our admission fees and sales of related merchandise which now (1978) supply some 38 percent of our total operating income. Fees, all of which are used to pay for the continuing management and protection of the property at which they originate, are reviewed annually and can be adjusted, within limits, to help meet continually rising costs. The possibility of establishing new fees to help meet management costs is being considered as part of a study of our entire fee system.

In 1978, we also sought and received a grant of \$4,500 from the Massachusetts Society for the Promotion of Agriculture which enabled us to initiate a study of the ability and potential of our lands to support agriculture. Again, the possibility of increasing agricultural use of properties was endorsed by the Future Policy Report.

The reasons: a) agricultural use helps maintain distinctive landscape qualities; b) agricultural use encourages an historic and valuable industry; c) agricultural use maintains diversity of the landscape (fields, forest); d) agricultural use (forestry) maintains the diversity of wood-

lands; e) agricultural use is energy-efficient and provides important food and fiber products; and finally, f) agricultural use may help provide additional income for The Trustees of Reservations.

Larry R. Dennison, resource planner with a graduate degree from the University of Massachusetts and experience in the field, is Project Chief of the study which is presently underway. Details appear in the report on Management and Protection written by Deputy Director Garret F. VanWart. At present, some 732 acres are engaged in active agriculture and forestry.

The Land Conservation Trust Study

Another source of funds may be The Land Conservation Trust, an allied but independent charitable trust, established by The Trustees of Reservations in 1973. Its Trustees are appointed by the Standing Committee. Funded with a \$100,000 grant from the Spaulding-Potter Trusts, its revolving loan fund has helped other conservation organizations acquire land for environmental purposes. The Land Conservation Trust is also designed to exercise effective land use planning by, for example, acquiring land, selling a portion of it for development sensitive to the beauty of the landscape and to natural systems, and preserving the remainder as public open space or with a conservation restriction.

At present, a study of The Land Conservation Trust is underway by students of the Harvard Business School to help determine its potential. The study is part of a course in real property management conducted by William J. Poorvu, Lecturer in Business Administration. The study team is multi-disciplinary and includes students from the Business School (one of whom is a practising architect) and another who is an urban designer with a special interest in land use controls, now a student at the Kennedy School of Government and Public Policy, as well as a third-year student at Harvard's Graduate School of Design, a candidate for a Master's degree in City and Regional Planning.

Barnes & Roche

In an effort to evaluate the quality and effectiveness of present fund-raising programs and after careful search, The Trustees selected Barnes & Roche of Rosemont, Pennsylvania, as fund-raising counsel. Details of B&R's comments appear in Mr. Marksbury's report.

Case Statement

Crucial to any major campaign is the so-called Case Statement which presents the goals of the program and summarizes the financial resources necessary to reach them. A first 54-page draft of the Case Statement has been completed and reviewed by the Executive Committee. It will be revised and shortened and distributed to the Committee on Membership and Gifts where it will be further reviewed and amended. It will then be sent for comment to key members of The Trustees of Reservations' family in the field: Trustees or members of the corporation; Chairmen of Local Committees; staff members - Regional Supervisors, Superintendents and Refuge Managers, as well as long-time friends and supporters of the organization. Its final version will be used to present and initiate the major campaign.

Meanwhile, brief Case Statements are being written as well for each property of The Trustees of Reservations summarizing their needs in the years ahead. These, again, will be used regionally to raise funds for their support as a part of the major campaign.

Choate House

Some 45 persons, including many members of the Choate family, assembled at Crane Wildlife Refuge on a glorious September day to celebrate completion of the program to repair and restore the Choate House at Hog Island. The sum of \$25,603 was raised in a two-year campaign to provide vital repairs to the historic structure and to enable it to be visited safely. Phase I, which rebuilt the east end of the house, was completed in 1977 just in time to enable the structure to safely weather the Great Blizzard of 1978. Leaders of the campaign who were honored at the picnic luncheon included Mrs. Penrose Choate Hallowell, Geoffrey Platt, Vice President of The Trustees David C. Crockett and Advisory Council member Sidney N. Shurcliff. The restoration project was completed by carpenter/craftsman John Even of Amesbury. Immediate administration was provided by Refuge Manager Walter A. Prisby. Consulting architect was George Mathey, also of Ipswich.

We are immensely grateful to every donor and to all those whose volunteer efforts made the restoration a success.

Naumkeag Roof

Another special campaign project is underway at Naumkeag where \$35,000 is sought in contributions to match a grant from the Massachusetts Historical Commission (through the Heritage Conservation and Recreation Service, U.S. Department of the Interior) to replace the roof on the great summer house. Some \$20,000 has been raised to date, with \$15,000 needed to reach our goal. Advisory Council member Mrs. Stephen B. Hibbard of Pittsfield, also a member of the Local Committee for Naumkeag, is Chairman of this special campaign project. We're most grateful to her for her continuing efforts and, indeed, to every member of her committee.

Canaan Airport

A vital part of The Trustees' role as fiduciary for its properties is protecting them from threats to their integrity which may also, in our belief, jeopardize the quality of life in their communities.

Such a one involves our continuing opposition to an application which would grant a commercial license to Canaan Airport in nearby Canaan, Connecticut and thus provide for an increase in air traffic in the area.

For some years, we have been concerned about increased noise levels at Bartholomew's Cobble Reservation, Ashley Falls, caused by low-flying aircraft from Canaan Airport. The end of the runway is a scant 1,000 feet from Cobble land. In October, 1977, with assistance from the Commonwealth's Secretary for Environmental Affairs and a host of other state and local officials in Massachusetts and Connecticut (including Connecticut's own Department of Environmental Protection), the application was denied for technical reasons.

In September, 1978, Canaan Airport filed application again for a commercial license.

And again, with the community of Ashley Falls and state, regional and local officials in Massachusetts and Connecticut, The Trustees opposed the license application for environmental reasons. The interests of the Cobble, a National Natural Landmark, are represented in the area by Standing Committee member and Chairman of the Friends of Bartholomew's Cobble and the Colonel John Ashley House, J. Graham Parsons of Stockbridge; by Morgan G. Bulkeley

of Pittsfield, Chairman of the Local Committee and by Supervisor of The Trustees' Western Management Region, Stanley I. Piatczyc of Stockbridge. Arthur Chase, a member of the Board of Selectmen of the Town of Ashley Falls, united in its opposition to the granting of a commercial license for Canaan Airport, is also Vice Chairman of the Friends of Bartholomew's Cobble.

Representatives of The Trustees, including Director Gordon Abbott, Jr., were among 37 persons (some 160 were present) who spoke at a hearing on the license application in Canaan on November 29, 1978. Twenty-seven of those who spoke were opposed to the granting of the license. The then Commissioner of New York State's Department of Environmental Conservation, Peter A. A. Berle, long a summer resident of Great Barrington, joined other top environmental officials in December expressing opposition to the license proposal.

As of March 26, 1979, no decision had been announced by Connecticut's Department of Transportation.

Threats Elsewhere

In Manchester, The Trustees also continued to act to protect the integrity of Agassiz Rock Reservation and the security of its boundaries, as permits were granted by the town's Board of Selectmen to remove gravel and crushed stone from neighboring land.

Also in Manchester and in Gloucester, The Trustees remains alert and concerned about possible environmental impacts of a proposed Beverly-Gloucester 115 kv electric power transmission line. We have corresponded with the Commonwealth's Energy Facilities Siting Council and with the Manchester Conservation Trust and we have met with representatives of New England Power Service Company which is presently conducting an environmental study of possible routes for the proposed power transmission line.

In Mashpee, The Trustees opposed a proposal to permit the Town of Mashpee to expand the size of its present sanitary landfill site an additional 61.8 acres. The present site is within the watershed of the Mashpee River. The expansion proposal was also opposed by some 25 neighboring Mashpee residents and the Commonwealth's Division of Fisheries & Wildlife. In September, the Massachusetts Department of Environmental Quality Engineering issued a Tentative Decision which stated 16.8 acres of the proposed 61.8 acres could be used for sanitary landfill purposes. We continue to seek a geohydraulic study of the area to help determine the environmental impact of possible leachates from the landfill operation.

In May, despite the efforts of many residents of the community and our own, voters in North Andover defeated every proposal to acquire land at Campion Hall on Lake Cochichewick which was designed to protect the natural environment of the lake and its water quality. Lake Cochichewick is a town reservoir. Weir Hill, a property of The Trustees, includes a mile of frontage on the lake. We have been involved in efforts to prevent development of the shore line of Lake Cochichewick for more than a decade.

In December, The Trustees was delighted to learn that state and local officials had finally abandoned plans to construct 11 dams on the West Branch of the Westfield River. The \$14 million water control and recreation project, for example, called for the construction of a dam on a tributary of the Westfield River and a 329-site camp-

ing facility in Middlefield which projections indicated could draw 320,000 people per year to the town which has a present population of 309.

Glendale Falls, a property of The Trustees, is located in Middlefield. Chesterfield Gorge, also, is located on the West Branch of the Westfield River.

The Trustees also learned that the Tenneco Atlantic Pipeline Company's proposal to construct a liquefied natural gas pipeline from New Brunswick, Canada to Albany, New York was not approved by the Economic Regulatory Administration of the U.S. Department of Energy. A portion of the pipeline was scheduled to cross a corner of Notchview Reservation in Windsor.

Medfield Rhododendrons

In Medfield, The Trustees, represented by Thomas S. Foster, Supervisor of the Southeast Management Region, continues to monitor the environmental impact of the construction of the Charles River interceptor sewer line which crosses a portion of Medfield Rhododendrons Reservation. An engineering study funded by the Town of Medfield as a part of the sewer construction project which is designed to improve water quality of the Charles River, will insure that there will be no disruption in the water table which could affect rhododendron plants. Medfield Rhododendrons Reservation preserves one of the few remaining stands of native rhododendrons in the Commonwealth.

The Standing Committee authorized the City of Gloucester to assign a flowage easement on approximately three acres at Mount Ann in Gloucester as part of the watershed of Dykes Meadow Reservoir.

Also, at Chesterfield Gorge, The Trustees accommodated a long-sought widening of Route 132 for purposes of public safety. The road borders a tract of land north of the Westfield River which is a part of Chesterfield Gorge Reservation. The taking by eminent domain included .43 acre of our property. Some years ago, the Massachusetts Department of Public Works proposed a massive cut and fill operation to re-route Route 143 which would have had sizable impact on the integrity of Chesterfield Gorge Reservation. The Trustees opposed this earlier plan.

Mashpee Appeal Denied

On Friday, March 24, 1978, U.S. District Court Judge Walter J. Skinner dismissed the suit of the Mashpee Wampanoag Indian Tribal Council which sought claim to some 11,000 acres of land in Mashpee. The Trustees, owners of 135-acre Lowell Holly Reservation and 375-acre Mashpee River Reservation, was one of 123 defendants in the class action case.

On February 13, 1979, the First Circuit Court of Appeals upheld the U.S. District Court's dismissal of the Wampanoag Tribal Council's suit.

Charles River Natural Valley Storage Program

For more than a decade, The Trustees has supported first the proposal and then the implementation of the Natural Valley Storage flood control project for the Charles River, created and administered by the New England Division of the U.S. Army Corps of Engineers. In 1978, the Federal agency began purchasing land and flowage easements in the flood plain of the Charles River. The Corps' pur-

chase of flowage easements on wetland owned by The Trustees in Millis and Medfield has enabled us to add to date a total of \$22,350 to our continuing program to preserve the scenic beauty and environmental values of the Upper Charles River Valley. The Corps' NVS project and our program complement each other.

Castle Hill

In 1978, The Trustees of Reservations and the Castle Hill Foundation accelerated the program to repair and restore the Great House, its surrounding structures and historic landscape.

The Special Study Committee for Castle Hill completed a comprehensive Memorandum of Understanding in April. Designed to clarify, simplify and perpetuate the relationship between the two organizations for the foreseeable future, the Memorandum of Understanding was approved by both the Foundation and The Trustees. An Agreement between the two organizations which provides for Foundation use of the Great House, the Casino area, the Barn and the Brown House, was also approved and is scheduled to be signed shortly. We're most grateful to the Special Study Committee for all its accomplishments. Meanwhile, the Castle Hill Foundation, with a matching grant of \$40,000 received from the Massachusetts Historical Commission (through the Heritage Conservation and Recreation Service), is acting as agent for The Trustees in a project designed to complete urgently needed restoration of the Casino area at Castle Hill, repairing balustrades and improving drainage of water around the large retaining wall in this section of the Grande Allée. Drainage has also been improved around retaining walls which are a part of the east terrace at the Great House.

Architects for the project are Shepley, Bulfinch, Richardson & Abbott of Boston who designed the original house at Castle Hill for Mr. and Mrs. Crane in 1912.

At the request of The Trustees and the Foundation, architects and engineers at SBR&A are surveying structures and preparing longer range proposals which relate to the preservation of other buildings and landscape structures at Castle Hill. These will be reviewed by The Trustees' Committee on Management and Protection before they are presented to the Standing Committee. Chairman Roland B. Greeley of the Committee on Management and Protection and landscape architect Peter L. Hornbeck, author of the management plan for the landscape at Castle Hill, have been actively involved in each step of the planning and restoration process. We're most grateful to them and to the officers of the Castle Hill Foundation for all they do for this extraordinary property. The Castle Hill Foundation, founded by The Trustees in 1952, provides cultural programs of unusual quality each summer and income from its activities at the Great House helps finance repairs and restoration at Castle Hill.

Landscape architect Sidney N. Shurcliff has designed a new gate and entranceway for Castle Hill. It is hoped that construction can begin on this shortly as well.

Restoration of the interior of the Great House is also proceeding directed by House Committee Chairman Mrs. I. W. Colburn. Two rooms have been painted and steps have been taken to increase the protection of the book collection in the library. The long-term goal is

to restore the interior of the house upstairs as it was when lived in by the Crane family. Interior renovations at the Great House also include the loan of a chandelier for the dining room, courtesy of Mrs. I. W. Colburn, and the loan of two chandeliers for the ballroom by the Museum of Fine Arts, Boston.

All of these projects are exciting evidence of new energies and new directions at Castle Hill. None of them could be accomplished without the dedication and involvement of Mrs. Christa MacDonald, General Manager of the Castle Hill Foundation and Wayne N. Mitton, Supervisor of the Northeast Management Region of The Trustees of Reservations and Superintendent of the Crane Reservation. Their professional skills and cooperative administrations enable projects to be completed efficiently and effectively.

The Foundation's Summer Festival included five concerts, three of them out-of-doors, a Sunday music series for the elderly, an early dance week, a brass week and a children's week. To provide for additional comfort for concerts in the Barn, contributions made possible the installation of a ventilating fan. This year also, repairs will be made at the Brown House which is used as living quarters by musicians and students.

At the Foundation's annual meeting in November, Treasurer Donald F. Whiston reported a sizable increase in activities and a gross income which rose from \$159,364 in 1977 to \$250,232 in 1978.

Question 7

In late October, 1978, the Standing Committee voted to support a proposed constitutional amendment which appeared as Question 7 on the November ballot, and to notify its members of its action. Question 7, a referendum proposed giving the State Legislature power to establish a different method of taxing land which is left in its natural state or used for outdoor recreation. It added these two categories to those which already allow preferential treatment for real estate tax purposes for wild and forest lands and agricultural lands. A letter was mailed to every member of The Trustees prior to election day with the news of the Standing Committee's action. Massachusetts voters approved Question 7 by a wide margin. It carried 342 of the Commonwealth's 351 cities and towns. Voters in favor totaled 61.8 percent. We have also discussed guidelines for legislation, which are vitally important, with the Committee for Question 7.

Massachusetts Heritage Program

With the Massachusetts Heritage Program now funded, staff members appointed and the inventory of rare and endangered species underway, The Trustees is working with the Massachusetts Department of Environmental Management and The Nature Conservancy to design a classification system for that portion of the Heritage Program which will identify scenic values and landscape resources of the Commonwealth. This adds a new dimension to the National Heritage Program, with Massachusetts the first state to attempt to classify visual values of the landscape. This has the enthusiastic support of the Federal funding agency, the Heritage Conservation and Recreation Service, and if successful will be used in other urban states. It, of course, is of direct interest to The Trustees. Director Gordon Abbott, Jr. serves as a member of the Heritage Program's 12-member Advisory Council.

Coastal Zone Management

Two properties of The Trustees are located in an area which the Massachusetts Office of Coastal Zone Management designated in early 1979 as an *Area of Critical Environmental Concern*. They are the Richard T. Crane, Jr. Memorial Reservation in Ipswich and the Cornelius and Miné S. Crane Wildlife Refuge in Ipswich and Essex. The ACEC includes Essex Bay, Ipswich River estuary, the Parker River and Plum Island River as well as the National Wildlife Refuge at Plum Island.

North River

The Trustees continues its involvement in efforts to designate the North River, the Commonwealth's first Scenic River. Deputy Director Garret F. VanWart serves on the Scenic River's Advisory Council as a member of the Management Plan Subcommittee. The Trustees is custodian for the Albert F. Norris Reservation in Norwell, some 100 acres, with one-half mile of frontage on the North River.

Counseling

The Trustees also continues to provide counseling in land conservation for landowners throughout the Commonwealth. Each year, members of the Reservations Committee and other board members, as well as the Director, travel hundreds of miles to help discuss how, and perhaps whether, specific land areas should be protected as open space. In 1978, The Trustees visited 25 properties in communities from Edgartown to Essex and from Great Barrington to Belmont, including Tuckernuck Island, Nantucket. In keeping with our policies, some were referred for further study to state or local agencies or organizations. The Trustees also has reason to believe it will acquire other "beautiful and historic areas" in the future as a result of efforts this year.

General Headquarters

At General Headquarters, Milton, planning continued in connection with efforts to provide additional office space at the Pierce House, 224 Adams Street. Plans also call for a reorganization of vehicular parking aimed at preserving the superb specimen beech and maple trees.

Committee on Collections

The Committee on Collections presented an excellent and comprehensive report in early 1978 which included recommendations for policies related to the conservation of the contents of our eight museum houses. It addressed the following categories: legal status of collections, exhibition policies, protection and security, conservation, finances, cataloguing, public use and future projects. The report was approved by the Standing Committee. It is available at General Headquarters.

Chairman Mrs. David C. Forbes and members of the Collections Committee are now engaged in writing policy recommendations for each museum house in concert with its Local Committee. Meanwhile, the vital work of cataloguing collections continues at The Mission House, at the Stevens-Coolidge Place, at The Old Manse, at the Bryant Homestead and at the Great House at Castle Hill.

Collections Committee members and members of the Local Committee also devoted special attention to the attic of The Old Manse in a project which resulted in the loan of several volumes of special historic interest to the Waltham Historical Society and other items, including the original of a letter written by Ralph Waldo Emerson, to the Concord Free Public Library.

At Naumkeag pieces of a Delft garniture were repaired and two charcoal portrait drawings by Sargent were restored, all with matching grants from the Massachusetts Council on the Arts and Humanities.

And at Castle Hill, the Castle Hill Foundation received on extended loan from the Art Institute of Chicago eleven original elevations and plans for Castle Hill rendered by architect David Adler. Following completion of the catalog of the collection at Naumkeag by Mr. and Mrs. Warren C. Moffett, The Trustees of Reservations, as part of a grant from the National Endowment for the Arts, published a 45-page handbook of the collection prepared by the Moffetts and visiting curator Charles W. Hammond of Gore Place. Most of the 50 copies of the handbook have been distributed to museum libraries and to scholarly collections in the field of the decorative arts.

A number of conservation projects were completed and/or are underway involving interiors of The Old Manse, the Stevens-Coolidge Place and Naumkeag.

In 1978 also, The Trustees and the Collections Committee agreed to loan a pencil sketch of a landscape scene drawn by William Cullen Bryant, it's believed in the 1830's, to the National Portrait Gallery, Smithsonian Institution, Washington, for a special exhibit commemorating the 100th anniversary of the poet's death. The sketch is part of a collection of Bryant memorabilia at the Homestead.

We continue to be most grateful to the Committee on Collections for all its work.

Gifts and Accessions

We acknowledge with great thanks the following gifts and accessions: Mrs. Barbara Borland, some 60 volumes of the works of famed author and naturalist, the late Hal Borland, many of them first editions, for the S. Waldo Bailey Museum library at Bartholomew's Cobble; Mr. and Mrs. Philip Dater, Adams bowl and pitcher set, cloisonné lamp and woven blue bedspread (circa 1840) for the Bryant Homestead; Miss Mildred Houghtaling, nineteenth century hand-chiseled dolomitic marble sink for the Colonel Ashley House; Roger W. Jones, a thesis, *William Cullen Bryant as a Journalist*, submitted in partial fulfillment of the requirements for the degree of Master of Arts in the Department of English and Comparative Literature, Faculty of Philosophy, Columbia University, June, 1931, for the Bryant Homestead library; and Benjamin A. Osgood, 814 board feet of rough pine lumber which was used at Rocky Woods to panel portions of the interior of the Skating Shelter.

August Meeting in Tyringham

The August meeting of the Standing Committee this year included an expedition on a beautiful summer day across the Commonwealth to visit with Mr. and Mrs. John S. McLennan in Tyringham and to christen the McLennan Reservation, some 446 acres of high wooded land at the east end of Tyringham Valley. After a hike and a delightful luncheon, some 30 members of the Standing Committee, Advisory Council, husbands, wives and guests, paddled by canoe some three miles and back to visit wonderfully remote and unsettled Upper Goose Pond, in Lee and Tyringham, which The Trustees has sought to preserve for some eight years. Now Federal funds, available as a part of the program to protect the Appalachian Trail, may make this possible. The AT crosses a portion of the property.

First International Conference of National Trusts

In May, the Director of The Trustees attended, by invitation, the First International Conference of National Trusts held in Scotland and sponsored by The National Trust for Scotland, founded in 1934. It was a remarkable and rewarding two weeks with (by design) only 40 conference participants. Included were representatives of Australia, Canada and England as well as four from the United States.

As founder of the Trust movement, The Trustees of Reservations is held in high esteem throughout the United Kingdom. In fact, the magazine *Country Life* included an editorial salute to Charles Eliot, founder of The Trustees, in its May 28 issue. A portion of the editorial is reproduced below.

... As the Earl of Wemyss and March, president of The National Trust, pointed out in his address on the ethos of the Trusts, the concept of promoting conservation through voluntary agencies is a 19th century invention. 'For the purposes of this paper,' he added, 'it may be dated to the 1880s and identified with England and the United States of America. In London a lawyer, Robert Hunter, and Octavia Hill, one of the most remarkable women of her generation, were seeking to construct a body which could acquire, hold and manage land and buildings for the enjoyment of the public. There came within their ambit a young American named Charles Eliot, son of the President of Harvard University ... He secured, in 1891, the incorporation of the Trustees of Public Reservations in Massachusetts.' Eliot may therefore be claimed to be the effective inaugurator of the Trust movement, since it was another four years before Robert Hunter and Octavia Hill, together with Canon Rawnsley, founded the National Trust in January 1895. . .

A second International Conference of National Trusts is planned in the U.S. in the fall of 1980. It will be sponsored in part by The Trustees of Reservations and will include four days in Massachusetts.

Annual Meeting of the Corporation

The eighty-seventh Annual Meeting of the corporation of The Trustees of Reservations took place at the Stevens-Coolidge Place in North Andover on Wednesday, May 17, 1978, at 4 p.m. President John M. Woolsey, Jr. presided. Secretary Henry R. Guild, Jr. kept the minutes of the meeting.

Treasurer H. Gilman Nichols presented members of the corporation with a summary of financial activities for the newly-adopted calendar fiscal year. Former Treasurer Richard L. Frothingham, Chairman of the Audit Committee, reported that the committee had reviewed the accounts and found them in order.

Members of the corporation also approved two amendments to the By-Laws which make the terms of the members of the corporation and members of the Advisory Council the same length as those of the Standing Committee and which impose the same limit of two consecutive three year terms for members of the Advisory Council as now applies to members of the Standing Committee.

The following new members of the corporation were elected: John S. Ames, Milton; Karl L. Briel, Millbury; John G. L. Cabot, Prides Crossing; Martin E. Cohen, Gloucester; Mrs. Ferdinand Colloredo-Mansfeld, Hamilton; Frederick G. Crane, Jr., Dalton; Mrs. B. Anthony King, Southboro; John S. McLennan, Tyringham; Hanson C. Robbins, Medfield; and Mrs. Anson Phelps Stokes, Stockbridge.

The officers of the corporation were re-elected. The following new members of the Standing Committee and Advisory Council were elected: Standing Committee - Mrs. William C. Brewer, Jr., Manchester; J. Graham Parsons, Stockbridge; and Richard Prouty, Holden; Advisory Council - Paul Brooks, Lincoln; Albert M. Creighton, Jr., Manchester; Mrs. Stephen B. Hibbard, Pittsfield; Charles J. Kittredge, Weston; Mrs. William H. Ryan, Stockbridge; Professor Andrew J. W. Scheffey, Leverett; and Mrs. William C. Wigglesworth, Ipswich.

Augustus P. Loring and Charles E. Mason, Jr. were appointed a committee to audit the Treasurer's accounts for a period of one year.

The Director also presented his report summarizing all the activities of The Trustees of Reservations for the year 1977.

A delightful highlight of the meeting was a warmly personal and affectionate tribute to former President Charles E. Mason, Jr. and former Treasurer Richard L. Frothingham for their many years of outstanding service as Officers and as members of the Standing Committee and Advisory Council. Counsel Laurence M. Channing, a former President of The Trustees himself, and Vice President David C. Crockett recalled episodes of their service, while Standing Committee member John W. Kimball and the Director spoke of their service with Mr. Frothingham. Each was presented with a pair of light field binoculars. Thankfully, both Mr. Mason and Mr. Frothingham continue as members of the Advisory Council. Cocktails and supper were served following the meeting.

Staff

Without the loyal interest, dedicated concern, imagination and abilities of our professional staff, The Trustees of Reservations simply could not accomplish its mission. They are remarkable men and women who have a strong and continuing pride in the quality of service they provide and whose personal standards of achievement are extraordinary.

In 1978, Charles E. Coates, Jr. retired as Superintendent of the Richard T. Crane, Jr. Memorial Reservation after 10 years of service. During his administration The Trustees' first Master Plan was completed which established policies for the continuing management and protection of the 1,352 acre property. It was an extraordinary decade. Accomplishments include the landmark program to restore and stabilize the area's sand dunes; the establishment of Pine Hollow Interpretive Trail; the construction of a new refreshment facility following the fire of 1968; the revision, in concert with the Town of Ipswich, of the property's rules and regulations; the first major repair and restoration of the Great House and Casino area and the completion of the management plan for Castle Hill. Following a retirement party last fall which included the presentation of a watercolor view of Castle Neck and Hog Island by Ipswich artist Vander Bogen, Colonel and Mrs. Coates moved to North Carolina. We miss them and send them the best of wishes for a happy retirement.

In October, 1978, Wayne N. Mitton, Superintendent of the Andover-North Andover Management Unit and former Superintendent of the Southeast Management Unit, was appointed Supervisor of the Northeast Management Region and Superintendent of the Crane Reservation.

Mr. Mitton, with six years of service with The Trustees, is a graduate of the University of Massachusetts where he received a Bachelor of Science degree cum laude in 1977. In the Northeast Management Region, his responsibilities include direction of personnel and administration of management programs at 13 properties totaling some 3,467 acres and located in 11 cities and towns throughout Essex County.

Mr. Mitton joins Thomas S. Foster, Supervisor of the Southeast Management Region and Stanley I. Piatczyc, Supervisor of the Western Management Region as a top field administrator. The appointment of Supervisors to head regional field management teams was recommended by the Future Policy Committee in 1977.

At Rocky Woods, Medfield, Property Manager Stephen E. Bassett was appointed Superintendent of the Medfield Management Unit, with responsibilities for nine properties totaling 1,215 acres.

In Stockbridge, Mrs. Carol Patten, former Head Hostess at Naumkeag and The Mission House, was appointed Administrator of visitor programs at three historic properties: Naumkeag, The Mission House and the Colonel John Ashley House.

At the Stevens-Coolidge Place Stephen E. McMahon joined us in January, 1979, as Superintendent of the Andover-North Andover Management Unit. Mr. McMahon is a 1978 graduate of the University of Massachusetts where he received a Bachelor of Science degree in Park Administration. A former employee of the Heritage Plantation, Sandwich, Massachusetts, he and Mrs. McMahon live at the Superintendent's cottage on Wood Lane.

And at General Headquarters, in June, Mary E. Hensel joined the Office of Membership and Gifts as Coordinator of Membership Activities and Special Events. Miss Hensel is a graduate of Williams College where she received a Bachelor of Arts degree in American Civilization, magna cum laude. She was formerly employed by the American Cancer Society, Departments of Crusade and Field Services, where she assisted with fund raising campaigns and planning and contributed editorial services.

At the Colonel Ashley House, Anthony Boutard, Warden-Naturalist for Bartholomew's Cobble and Mrs. Boutard, Head Hostess of the Ashley House, also welcomed a new member of the family: daughter Caroline who arrived in December and whose bright smile adds a cheerful new dimension to this historic property.

We also continue to interview qualified applicants for a new position, Deputy Director for Administration, authorized by the Standing Committee last year. The DDA will hopefully give the Director more time for activities in land conservation and in connection with the coming major campaign for financial resources.

At General Headquarters and in the field, the enthusiastic participation and involvement of every staff member continue a "family feeling" which has been a tradition of The Trustees of Reservations for many years. Their dedication to the cause of conservation may also be measured by the number of related activities in which they are engaged and the number of organizations, both public and private, whose purposes are similar to our own with which they serve as board members. They are all too numerous to list here.

Standing Committee/ Advisory Council

One of the joys of The Trustees and a hallmark of its success, is the interest and involvement of the members of its Standing Committee and Advisory Council. Rarely are our regular monthly meetings attended by less than 25 board members and last year, on one occasion, we welcomed 44 to set a new record.

As architects, landscape architects and planners, lawyers, authors and editors, scientists, educators and businessmen and policy makers with other organizations, our board members contribute skills and provide guidance all but daily in a multitude of ways which are invaluable in the process of continuing our purposes successfully. The hours and the quality of volunteer time are really extraordinary. We are grateful to each and every one of them.

In 1978, the Standing Committee approved the appointment of Preston H. Saunders as Assistant Secretary. Mr. Saunders, an attorney, is a resident of Westwood and a member of the corporation of The Trustees of Reservations. He is also a former President of the Appalachian Mountain Club and of the Richard S. Hale Reservation, Westwood. We are delighted to welcome him aboard.

Local Committees

A vital part of The Trustees of Reservations is its now 43 Local Committees. Their chairmen and their members play a crucial role in the management and protection of their properties. Many of them have special skills in the area of the environment and, on occasion throughout the year, contribute information not only about their properties but about their communities which is invaluable to the Standing Committee and the Administration. We are most grateful to them all.

In 1978, we established a joint Local Committee for Tyringham Cobble and the new McLennan Reservation, both in Tyringham valley. John S. McLennan was elected Chairman for the McLennan Reservation; Walter D. Howard continues as Chairman for Tyringham Cobble. We also welcomed with pleasure the following new members of Local Committees: *Doane's Falls Reservation*, David H. Small; *Lowell Holly and Mashpee River Reservations*, Dr. Leonard S. Gottlieb and Mrs. Francis C. Lowell; *McLennan Reservation and Tyringham Cobble*, Douglas Leach, Mr. and Mrs. John S. McLennan, Mrs. Girard L. Spencer and Gerald B. Swart; *The Old Manse*, Mrs. David Emerson; *Rocky Woods Reservation*, Mrs. Weston G. Kolsti and Andrew F. Thompson; *Stevens-Coolidge Place*, Mrs. Samuel S. Rogers; and *Charles W. Ward Reservation*, Robert L. V. French.

Obituaries

With sadness, we report the deaths of the following members of the corporation, members of Local Committees and friends of The Trustees of Reservations: Mrs. Henry B. Cabot, generous donor of Noanet Brook Woods, Dover, 39 acres; Philip P. Chase of Milton, a member of the corporation or Trustee from 1956 to 1972, whose father was the first Chairman of the Standing Committee in 1891 and whose son, John, served as a member of the Investment Committee and as a Trustee himself for many years; Mrs. Regina Dodge (Charles W.) Eliot, II, donor of salt marsh bordering Crane Memorial Reservation and a conservation restriction protecting additional marshland on the Castle Neck River and wife of The Trustees' first Field Secretary (1924-1926), fourth Secretary (1925-26) and member of the

Standing Committee and Advisory Council for many years (Mrs. Eliot was also the mother of Trustees John Eliot and Lawrence G. Eliot); Aldo T. Hibbard, Rockport, widely known painter of New England landscapes, a member of the Local Committee for Halibut Point; George M. Moffett, Jr., a member of the Local Committee for Cape Poge Wildlife Refuge and Wasque Reservation, whose special interest in and knowledge of sea birds were so important to our activities at Martha's Vineyard; Mrs. William A. Robertson of Ipswich, a member of the Crane Reservation Environmental Education Committee and, as a newspaper reporter, columnist and historian and former Selectwoman of the community, an invaluable advisor when it came to the activities of town government; and Frederic Winthrop, Sr. of Ipswich, a Trustee and long an active member of the Local Committee for the Richard T. Crane, Jr. Memorial Reservation and valued advisor in the field of land management and agriculture.

Special Thanks

Finally, we would like to express our thanks to all the many friends of The Trustees of Reservations, old and new, whose loyalties and support of the organization encourage and continue the extraordinary spirit and high ideals which created it now 88 years ago.

Management, Protection and Interpretation

Garret F. VanWart
Deputy Director

As part of the process of planning for management, The Trustees of Reservations continues to produce statements of purpose for each of its 64 properties. These statements are a profile of each property's resources which summarize its significance, both environmentally and culturally, tell why a property is being preserved, and identify appropriate uses and activities.

If the property has been donated, they reflect the conditions of the gift. They describe as well both short-term and long-term management policies.

Without these statements of purpose it would be difficult, if not in some instances impossible, to develop procedures and priorities for our property managers.

The Committee on Management and Protection drafted several statements of purpose during the year. In all, statements now have been prepared for a total of 21 properties. In connection with this effort and realizing the need to devise a filing system at General Headquarters in Milton to facilitate retrieval of basic property information, the Committee on Management and Protection was authorized by the Standing Committee to engage summer intern and candidate for a master's degree in landscape architecture at the Harvard School of Design, John F. Skibbe III, to undertake the project. Mr. Skibbe also continued essential mapping work, producing topographic enlargements from USGS maps of our more recently acquired properties. Scales for the maps and graphic design were also standardized.

The Committee on Management and Protection and the Reservations Committee are coordinating their efforts and will use these maps to help ensure the preservation of the physical integrity of all our properties by determining, where possible, neighboring property boundaries and ownership and setting priorities of acquisition of adjacent lands or, in some cases, isolated parcels surrounded by Trustee land.

Master Planning

For those properties more intensively used and/or of a fragile nature, comprehensive Master Plans are being prepared. Generally these properties lie within the coastal zone and include Coskata-Coatue Wildlife Refuge, Nantucket; Crane Wildlife Refuge, Essex and Ipswich, and land owned by the Tisbury Pond Club to be acquired by The Trustees of Reservations early in 1980. Master Plans exist for Cape Poge Wildlife Refuge and Wasque Reservation, Chappaquidick Island; Richard T. Crane, Jr. Memorial Reservation, Ipswich; and World's End, Hingham.

The Tisbury Pond Club Master Plan Study Committee met several times during the year. Benjamin C. Moore, Chairman of the committee, has done an excellent job coordinating this effort.

Master planning for Crane Wildlife Refuge included a forest inventory and management plan prepared by wildlife technician Elizabeth Rizzotti, a part-time employee at the property. The 27-page report contains recommendations for future management of extensive spruce and pine plantations at Hog Island and Round Island. Forest management plans were also prepared by the New England Forestry Foundation for the Shattuck Reservation and adjacent Noon Hill Reservation in Medfield.

Preserving Natural Qualities of the Landscape

Preservation of vistas and the maintenance of the scenic and open character at our Reservations are a major management responsibility. At Bartholomew's Cobble, Local Committee Chairman Morgan G. Bulkeley and Local Committee members Lincoln Foster, George Kiefer and Alvah W. Sanborn met with Regional Supervisor Stanley I. Piatczyc, Warden-Naturalist Anthony Boutard and Deputy Director Garret F. VanWart to discuss management guidelines and a plan to selectively control succession of vegetation at the Cobble. The plan will identify outlooks that preserve views of the Housatonic River and distant mountains. We are most grateful to Mr. Bulkeley for his gift of five shadbush trees. These have been planted at the Cobble's entrance and also along Ashley Field.

Mowing operations at Old Town Hill and Misery Islands Reservation, World's End and Hog Island at Crane Wildlife Refuge are maintaining views of the shore and shorelines which are one of the great pleasures of these properties.

Along woodland trails, creative maintenance provides views of distant scenery and more intimate vistas of individual trees or geologic formations. During the year trail maintenance continued at Rocky Woods, Whitney & Thayer Woods, Lowell Holly Reservation and at the Albert F. Norris Reservation. New trails were constructed at the McLennan Reservation, Elliott Laurel Reservation and at Bartholomew's Cobble, Ashley Falls, named in memory of Sterling and Louise Spero.

With the establishment of Hemlock Knoll Interpretive Trail at Rocky Woods, Superintendent Stephen E. Bassett plans to have a self-guiding interpretive program there this year. At Doane's Falls, Superintendent Warren A. Drew and his staff rebuilt the stone wall along the entrance trail and installed 100 feet of cable safety fence, an arduous job. And thanks to the tireless enthusiasm and skill of Rev. Philip H. Steinmetz, Chairman of the Local Committee for Bear Swamp Reservation, and of Committee member Russell Fessenden, that property now has a system of trails complete with a base map identifying each trail and its length.

Visitors

The Trustees was delighted that it could further improve visitor facilities at The Old Manse in Concord where an outbuilding used for storage has been converted into an attractive reception and sales area. Constructed by Equipment Supervisor Robert A. Kreger, the new facility eliminates the cramped quarters and confusing situation which greeted visitors in the small entrance hall of the house.

Although methods of reporting vary according to the reservation and are not entirely based on paid admissions, it is estimated that 749,620 visitors were welcomed at properties of The Trustees of Reservations in 1978. This figure grew by an estimated 13 percent over the previous year to set another record.

Property	1978	1977
Colonel John Ashley House	1,318	1,209
Bartholomew's Cobble	4,119	4,356
Bryant Homestead	465	441
Cape Poge Wildlife Refuge and Wasque Reservation	35,200	34,850
Chapelbrook	2,700	
Chesterfield Gorge*	5,816	4,206
Coskata-Coatue Wildlife Refuge	21,150	20,750
Richard T. Crane, Jr. Memorial Reservation	479,221	403,150
Cornelius and Miné S. Crane Wildlife Refuge	160	178
Glendale Falls	2,600	
Halibut Point**	18,336	8,281
Lowell Holly Reservation*	3,096	3,440
The Mission House	3,334	2,663
Naumkeag	5,635	4,706
Notchview	4,500	
The Old Manse	14,492	15,170
Rocky Woods	27,876	30,720
Stevens-Coolidge Place	370	312
World's End	63,532	61,693
All Other Reservations (estimated)	55,700	66,150
Total Visitation	749,620	662,275

*Visitors recorded on weekends and holidays only.

**1978 figures include visitation from an additional privately-operated parking facility.

Woodland Management

A program of woodland management initiated last year at the Henry L. Shattuck Reservation in Medfield produced a selective harvest of 317 white pine on 15 of the property's acres. The program, supervised by the New England Forestry Foundation, is designed to improve the aesthetic qualities of the Reservation and to increase the diversity of vegetation to encourage wildlife. Planting of selected native trees and shrubs included white flowering dogwood, red osier dogwood, hawthorn and flowering crabapple. Near the entrance of the property and throughout a portion of the harvested area, many white pines were also pruned.

At Rocky Woods Reservation, Superintendent Stephen E. Bassett and several CETA workers salvage-cut trees, primarily oak, weakened or split from ice and storm damage. Much of this provided wood for fires last winter at Rocky Woods skating lodge. At Notchview Reservation some 7,485 board feet of spruce were harvested and milled for building material and for repair of structures at several of Trustee properties.

Special Projects and Management Programs

Using a site plan and recommendations from horticultural consultants Viki Ferreniea and David R. Longland, work began at North Common Meadow, Petersham, on landscape improvements to encourage a display of field wildflowers. The project is being coordinated with Local Committee members Hall J. Peterson and John M. Woolsey, Jr.

In June, a resolution prepared by Oliver D. Filley, Jr., Chairman of the Local Committee for Cape Poge Wildlife Refuge and Wasque Reservation, launched with Standing Committee approval a study of the possibilities of using marine algae from the waters off Cape Poge and Wasque for the production of protein for animal feed or fertilizer. A special Seaweed Culture Committee has been appointed to oversee and coordinate the project. Chairman of the committee is Pierre Malm of Chappaquiddick. While also evaluating the economic potential for seaweed culture, the study will carefully explore the ecological impact of harvesting these marine plants.

At Lowell Holly Reservation, with contributions from members of the Local Committee, a Motorola "Handi Com" portable radio was purchased to enable the Warden on duty to communicate with Mashpee Police thus providing greater security for the property where boating on Mashpee and Wakeby Ponds is a popular activity. Our great thanks for making this possible goes to Executive Secretary Frank E. Hicks and to every member of the Local Committee who contributed.

Great Blizzard of '78

The Great Blizzard of February, 1978, that caused such extensive damage to many coastal communities fortunately spared The Trustees' properties from any real devastation. At Coskata-Coatue Wildlife Refuge on Nantucket, surf breached the narrow barrier beach known as the Galls, isolating until early summer the northern tip of the property, Great Point.

Huge blocks of ice just off shore formed a natural barrier and softened hurricane-force surf at Crane Beach. In the spring American

beachgrass was planted in the dunes between the parking area and beach to help stabilize sand loosened by the storm. On the leeward side of Castle Neck at the Cornelius and Miné S. Crane Wildlife Refuge, the pier on Hog Island was severely damaged. Main supporting timbers were torn loose, bending steel pins and 18-inch holding straps and causing 40 feet of the top deck to be racked and twisted. Refuge Manager Walter A. Prisby had rebuilt the pier by the time the Refuge opened on May 30.

In May, the Deputy Director attended a two-day Barrier Beach Management Workshop at Provincetown. Attended by some 150 administrators, planners and managers from across the United States and Canada, the workshop provided the latest information on natural, human and legal matters affecting barrier islands and beaches on the East Coast.

Wildlife Management

One of the many responsibilities of The Trustees involves the protection of wildlife at certain Reservations. An important part of this role is continuing programs which monitor nesting terns and other colonial nesting birds. This is done at Cape Poge Wildlife Refuge and Wasque Reservation on Chappaquiddick, at Castle Neck, Richard T. Crane, Jr. Memorial Reservation in Ipswich and, for the first time last year, at Coskata-Coatue Wildlife Refuge on Nantucket. The studies, all conducted by students advanced in the field or by professional researchers, not only census birds, they carefully check breeding grounds for any change of habit or disturbance which might disrupt their lives. As tern wardens and their assistants perform these tasks, the public is told about the program and the importance of sharing the beach with these special visitors.

At Cape Poge, Tern Warden Susan B. Whiting confirmed for the first time the nesting of bobwhite quail, black-capped chickadees, purple finch and mute swan. None of this can be mentioned without paying tribute again this year to Standing Committee member John Hay and Advisory Council member Charles E. Mason, Jr. whose contributions were essential to maintain the existence of the program.

In late winter, osprey nesting platforms were erected at both Coskata-Coatue Wildlife Refuge and Cape Poge Wildlife Refuge and although looked at by osprey, nesting has not yet occurred at either site. At Hog Island, Crane Wildlife Refuge, osprey nesting platforms have also been established. So far 15 bluebird houses that were set out there have been discovered by tree swallows and house wrens.

To help protect white-tailed deer at the Richard T. Crane, Jr. Memorial Reservation, poster-size signs were erected notifying all dog owners to leash their dogs while at the property. Each sign displays a drawing of a dog pack chasing an exhausted deer.

Although the Beach is a joy to pets from the confines of a house or city apartment, the size and breed of an unleashed dog make no difference when several team up against an animal especially weakened in winter. Deer are easily rendered defenseless by being hamstrung with a bite through the Achilles tendon. The new regulation has the full support of local newspapers and state and local officials. Our thanks to Dr. Donald J. Burke of Beverly whose gift made production of these signs possible.

The State Division of Fisheries and Wildlife is monitoring the graphite mines at Tantiusques Reservation in Sturbridge to determine if the Indiana bat, listed as an endangered species, is found roosting there. Earlier records show that this bat was at four locations in central and western Massachusetts.

The Trustees of Reservations encourages fishing for striped bass at its Cape Poge Wildlife Refuge, Wasque Reservation and Coskata-Coatue Wildlife Refuge. In February last year, the Massachusetts Citizens Advisory Committee on Striped Bass was formed to evaluate the decline of this fish in Massachusetts waters and to make recommendations for its protection. As The Trustees' representative on the committee, Deputy Director Garret F. VanWart met several times to help develop policy and provide direction for a cooperative effort on striped bass management with 10 other coastal states from Maine to North Carolina. The Committee has before the State legislature bills to increase the minimum length of catch in Massachusetts from the current 16 inches to a minimum of 26 inches (total length) and to limit the daily catch to four fish per angler.

Agricultural Potential Studied

Fourteen properties of The Trustees of Reservations are being studied by resource planning consultant Larry R. Dennison to ascertain the physical suitability of their soils for both crops and livestock and to define impacts on the character of the land and economic benefits from expanding farming operations. The present use of The Trustees' lands for farming is also being evaluated by Mr. Dennison with the help of the Regional Supervisors and Superintendents. The Massachusetts Society for the Promotion of Agriculture has provided funding for this study. A future study is also planned, contingent on funds, to determine forestry potential.

Structures

The opening of The Old Manse this spring will be delayed until work can be completed on repairs to structural supports in the dining room ceiling. It was discovered last fall that the wooden chimney girt running beneath the Hawthorne study, and later that the end girt supporting this beam, were in an advanced state of dry rot. The Old Manse was built in 1769 and is a National Historic Landmark; therefore, the proper course of action to correct the situation, which must consider the historical and architectural integrity of the house, has involved a great amount of discussion and research. After consulting with engineers and architectural preservationists, it was decided by the Committee on Management and Protection to employ a restoration contractor and use methods which will effectively shore up the present beams.

The first phase of the Naumkeag restoration program is now more than half completed, with the replacement of roof shingles on the east and southfacing sides. This massive operation is being done at a cost of some \$70,000, an undertaking that would not be possible without a grant from the Massachusetts Historical Commission through the U.S. Department of the Interior's Heritage Conservation and Recreation Service's Grants-in-Aid program. Supervisor Stanley I. Piatczyc and consultants Hallock Architects, Inc. of Pittsfield are superintending the job. It is hoped that Phase II, the rebuilding of Naumkeag's garden walls, planters and ornamental structures, including the Chinese Temple Garden, can begin this year. The Chinese Garden is being restored with the assistance of the Lenox Garden Club.

Queen Anne dining chairs and drop leaf table furnish the Dining Room at The Old Manse, Concord. An appeal for funds is seeking to meet the costs of structural repairs to this historic room.



Supervisor Wayne N. Mitton, serving then as Superintendent of the Andover-North Andover Management Unit, and his staff installed a new roof on the Main House at Stevens-Coolidge Place. The cost of this replacement was \$4,000. Brick and fieldstone garden walls and the greenhouse foundation were repointed there and the Main House drawing room repainted. The music room and library at Naumkeag were also repainted last year.

In addition to these major undertakings there are the annual spring housekeeping chores – washing and waxing of walls and floors, oiling bookshelves, cabinets and paneling, dusting, window cleaning and brass polishing – so conscientiously performed, unsung, by the hostesses and staff.

Cross-country Skiing

Cross-country skiing has become increasingly popular at Notchview Reservation, Windsor, with its marked trails, heated Visitor Center and plowed parking area, providing recreation for beginners as well as experts. The purchase of 50 pairs of cross-country skis at Rocky Woods Reservation and the establishment of a ski touring center there will allow visitors to rent skis for use on the property and to receive lessons in cross-country skiing techniques and the use of proper equipment. Test of the venture's popularity, however, must await another season as snow cover around Boston was virtually non-existent last winter. On the other hand, many did enjoy natural pond ice at Rocky Woods. There were 38 days of skating, an about average number.

Field Managers' Meeting

Always pleasant and informative is the annual two-day meeting with Regional Supervisors, Superintendents and Property Managers held at different regions of the Commonwealth from year to year. The administrative staff from General Headquarters met with our Field Managers at Rocky Woods Reservation in the Medfield Management Unit last year, with living quarters and breakfast courtesy of St. Stephen's Priory in Dover. A refreshing break from review of management responsibilities and programs came with supper at Rocky Woods with members of the area's Local Committees and their spouses and members of the Standing Committee and Advisory Council who lived nearby. The session ended with a tour of Minuteman National Historical Park which borders The Old Manse in Concord.

Lectures

During the year Deputy Director Garret F. VanWart made slide presentations about The Trustees of Reservations and its management programs at the Lenox and Berkshire Garden Clubs, the Towns of Cohasset and Hingham Rotary Clubs, the Massachusetts Environmental Education Society and a forestry conference in Boston.

Report of the Committee on Interpretive Programs

Interpretation of properties of The Trustees of Reservations is a function of management and relates directly to its primary responsibility of preserving in perpetuity beautiful and historic places. In keeping with this purpose, The Trustees generally offers recreational opportunities of low intensity. A balance between preservation and enjoyment of its properties requires thorough knowledge and understanding of a property, which is developed through master planning.

During the year the Committee on Interpretive Programs met several times to prepare a general policy for interpretation that would accommodate increasing demand while at the same time protect the very things visitors want to find unspoiled – the beauty of a landscape, the environment of a fragile, natural area or the splendor of an historic house. The answer must come property by property, but one guiding principle is that a public which understands the role and purpose of a property is much more likely to respect and cherish it not only for its own pleasure but for the pleasure of generations to come. The Committee on Interpretive Programs and its Chairman, Mrs. Ann W. Brewer, recommended that, where possible, joint interpretive programs with other organizations and with local communities, friends and volunteers should be undertaken. Information should also be made available at appropriate properties to inform visitors about The Trustees of Reservations and its role as a private, membership-supported organization. The Committee also drafted a preliminary list of priorities of interpretive materials and programs and recommended that a fund be established for reprinting publications.

Membership, Gifts and Special Events

John C. Marksbury,
Assistant Director

Membership

Changes the Standing Committee had decided to make in the membership program, and announced in the 1977 Annual Report, were further refined so that they did not take effect last year. Here is

what has been approved: henceforth, members will be entitled to admission without charge at house museums and at eight other properties owned by The Trustees which have entrance or parking fees. Two necessary exceptions to the new policy are Richard T. Crane, Jr. Memorial Reservation, Ipswich, and Rocky Woods Reservation, Medfield where members will be entitled to discounts of ten percent if they purchase books of parking tickets at Crane Beach or season tickets at Rocky Woods.

In general the Committee felt that the impact on vital admission receipts from members using their admission privileges will be minimal; rather it hopes that members will be encouraged by the special welcome they will receive to visit the properties more often. Members will be identified by a handsomely designed card issued with the category of membership and anniversary date of renewal. All privileges of the category will be stated on the back and will be valid for one complete year from the date of joining. Cards are not transferable.

Members will also receive a new, illustrated publication entitled "A Guide to Properties of The Trustees of Reservations." This is an up-to-date edition containing descriptions of all properties as of April, 1979, with a map and general directions to help find the way.

Also effective this year is an increase in the basic membership fee from \$15 to \$25. The Committee has found that the costs of servicing the membership program are a very substantial portion of the current fee for Associate Members. The costs are difficult to calculate as they involve allocation of staff salaries, yet it is safe to say they are no less than \$11 per member. This includes the cost of the Annual Report, Conservation Award and appeal mailings.

The Trustees has always attempted to keep the cost of membership to a minimum but with the expanded privileges and the need to enlarge its recruitment and publicity efforts more must be budgeted to administration of the membership program. This decision is viewed in the same manner as a capital investment so that costs, which will be high at the beginning, should be more than offset by the return of greater membership income. Essentially, the rise in membership fee means that a much larger portion of the member's subscription can be devoted to preservation and conservation work than otherwise would have been possible. However, contributions over and above membership subscriptions will still be essential for meeting many other important needs, such as purchasing land that must be protected, coping with maintenance contingencies or launching major restoration programs at historic properties.

Membership Privileges

Members have been notified of the following schedule of membership subscriptions and the varying privileges accorded each category as approved by the Standing Committee.

\$25 General Member

Member, spouse and minor children receive admission to all properties where fees are charged except that at Crane Beach, Ipswich, and at Rocky Woods Reservation, Medfield, General Members are entitled to a discount of ten percent on purchase of books of parking tickets and seasonal tickets.

\$50 Contributing Member

Privileges of General Member category for member and two guests.

\$100 Supporting Member

Privileges of General Member category for member and four guests.

\$250 Sustaining Member

Privileges of General Member category for member and four guests; Sustaining Members also receive an invitation to join The Trustees of Reservations Annual Field Trip.

\$500 Sponsor

Privileges of Sustaining Member category with admission to all properties of The Trustees of Reservations; Sponsors also are invited to attend the annual Conservation Award ceremony without charge.

\$1,000 Patron

Patrons receive privileges of Sponsor category.

\$5,000 Benefactor

Benefactors receive privileges of Patron category for their lifetime.

In addition to receiving the new admission privileges and a copy of the Property Guide, Members will continue to enjoy the Annual Report and invitations to the Conservation Award and other special events.

**Gifts Received
in 1978**

The Trustees of Reservations received \$299,394 in gifts last year, an increase of 12 percent over giving in 1977. Of that total, unrestricted annual giving for operating expenses accounted for \$148,120 as compared to \$124,843 a year ago. This represents an increase of 19 percent.

The success of the annual appeal can be credited largely to the response of trustees or members of the corporation. They raised \$60,005, contributing an average gift of \$425 and boosting the average gift for all members to \$109.

The Trustees of Reservations is seeking to raise \$187,500 from membership subscriptions and contributions in 1979, in addition to special appeals for restoration programs at Naumkeag and at Castle Hill and the campaign for a new service launch at Misery Islands Reservation.

Income Funds	Amount 1978	Amount 1977	Donors 1978	Donors 1977
General Fund	\$ 89,975	\$ 70,807	823	1,035
Bartholomew's Cobble/ Col. John Ashley House	10,513	9,871	264	240
Cape Poge Wildlife Refuge & Wasque Reservation	14,695	12,365	306	301
Misery Islands Reservation	5,207	5,825	198	214
Coskata-Coatue Wildlife Refuge	11,426	10,327	246	338
World's End Reservation	5,905	7,940	264	331
Designated	10,399	7,708	18	18
Total Amounts and Donors	\$148,120	\$124,843	2,119	2,477

Endowment and Special Purpose Funds in 1978	Amount	Donors
Reservation Endowment	\$22,000	3
General Fund (principal)	39,000	1
Conservation Restriction Fund	4,800	8
Fund for the Acquisition and Protection of Conservation Land	2,500	1
Memorial Gifts	2,475	64
Bequests	36,013	3
Special Projects	44,486	26
Total Amount and Donors	\$151,274	106

Gifts and grants of special significance should be mentioned. The largest was a gift from an anonymous donor of securities with a value of \$39,000. The Trustees was also beneficiary of an unrestricted grant of \$25,000 from the Lena Gilbert Trust and a bequest of \$10,000 from Philip P. Chase, son of Philip A. Chase, first Chairman of The Trustees' Standing Committee.

In March The Trustees received a grant of \$15,000 from the Charles E. Merrill Trust of Ithaca, New York, to develop its Information/Education Program. The funds have already been put to use in the production of 50,000 copies of a new four-color promotional folder on membership and other recruitment material. A grant of \$15,000 from an anonymous donor provided the funds to purchase the historic Aaron Brooks Law Office in Petersham which will be moved to North Common Meadow and restored. The year end brought a gift of \$10,000 from a long-time benefactor, Mrs. Seth Wakeman of Edgartown which endows Mytoi, and a generous gift from Mr. and Mrs. John S. McLennan to endow the McLennan Reservation in Tyringham. Finally, gifts from Morgan G. Bulkeley, III and Arnold Whitridge will make it possible to publish a history of the Colonel John Ashley House at Bartholomew's Cobble.

Barnes & Roche Report

While annual giving set a new dollar record, there was a 14 percent decrease in the actual number of contributors from that of a year ago. This is a matter of some concern especially in the General Fund which suffered a loss of 212 contributors. The reasons have not been clearly identified although the effort to attract and retain voluntary support has long been viewed as a low-key one. Specifically, members who do not respond to the first fund appeal receive only one additional request and little has been done to date beside the establishment of Friends organizations to recruit new members. Moreover, the Committee on Membership and Gifts has felt that the volunteer structure for fund raising could be more adequately developed and that there should be greater communication with members through a newsletter and additional membership events at properties.

Accordingly, The Trustees asked Barnes & Roche, Inc. of Rosemont, Pennsylvania, fund-raising consultants, to analyze the organization's fund-raising operations and membership activities. In September Barnes & Roche submitted their study, "Report on a Study of Fund Raising Readiness."

Since then considerable progress has been made in implementing its major recommendations, including the preparation of a Case Statement by the Director, referred to earlier in this report. Perhaps the

most significant step has been the development of Regional Committees. Two have been established: the Berkshire Regional Committee and the Worcester County Regional Committee. It is the aim of Regional Committees to help make the public more aware of The Trustees of Reservations and to provide a volunteer structure for recruiting new members, assisting in appeals and directing membership activities within a region. In addition Regional Committees will be concerned with policy discussions and situations affecting their areas. The regional concept is viewed as a logical extension of the kind of local participation and involvement in The Trustees' work that has been the foundation of its success and the new Committees will carefully seek to avoid altering the relationship Local Committees have enjoyed with their own properties.

The task of increasing The Trustees' membership will rest on the shoulders of Regional Committees perhaps more than any other recruiting source. Through them names and lists of prospects are being developed and appeal letters will be personally signed by the Committee members. Information about joining The Trustees will also be distributed at house museums and at other properties such as Crane Beach which thousands of people visit every year, many on a regular basis. Individual members have been helping as well by recommending their friends and The Trustees hopes this assistance will continue.

These actions also require improving clerical and mechanical operations at General Headquarters. To accommodate new procedures for mailing membership notices, which will now be done on a monthly basis, and at the same time contain personnel costs, record keeping in the future will be handled by a computer service.

Growth and change are necessary. The Office of Membership and Gifts, working with the guidance of the Committee on Membership and Gifts, wishes to achieve progress while retaining the special family feeling and rapport among its members that has always made membership in The Trustees fun and rewarding.

Friends

The role of the five Friends organizations continues to be invaluable to The Trustees of Reservations. Not only are the Friends' contributions vital but, as demonstrated last fall by the Friends of Bartholomew's Cobble and the Colonel John Ashley House, they furnish a local base of support that can be quickly rallied to advance or defend a property's protection. In 1978 there were 1,278 contributors to the Friends and they gave a total of \$47,746.

As all funds raised by a Friends organization go directly to the care of its particular property and are not available to help The Trustees elsewhere, it was decided by the Committee on Membership and Gifts that Friends contributors should also receive The Trustees membership appeal. Such an appeal will be mailed this year but not until after all of the Friends appeals are underway and only to Friends who have already made their Friends contribution.

The names and addresses of the Friends organizations and their officers are given later in the Annual Report.

Conservation Award

The Conservation Award, The Trustees of Reservations' recognition of outstanding service and notable achievement in the field of conservation and environment, was presented last year to Janet Wilder

Dakin of Amherst. Mrs. Dakin was honored for her efforts to protect the scenic beauty of the Connecticut River Valley and the town of Amherst, which she has devotedly and successfully pursued as an original member of the Amherst Conservation Commission and founder of the Kestrel Trust, a private land trust. The luncheon ceremony, attended by some 250 persons, took place on October 1 under a marquee on the lawn of the William Cullen Bryant Homestead overlooking the Hampshire hills. Pulitzer Prize poet Richard Wilbur, a resident of Cummington, read a selection of Bryant poems that included "To a Waterfowl" and others in commemoration of the 100th anniversary of the poet's death. Presiding at the occasion was President John M. Woolsey, Jr.

Special Events

Last year saw more special events at properties than ever before. The credit for this goes to the number of members and volunteer committees who did so much of the planning and the work. The Local Committee for Naumkeag held a Tree Peony Day benefit on June 4 to help restore a delft garniture and two Sargent portrait drawings. Members of the Friends of Bartholomew's Cobble and the Colonel John Ashley House and Friends of World's End and Whitney & Thayer Woods gathered at their traditional Field Days for horse-drawn hayrides, nature walks and picnic luncheons, and a record number of visitors were welcome at Rocky Woods during its annual fall open house. All of these outdoor activities were blessed with good weather. There were several lectures. The Friends of Cape Poge Wildlife Refuge and Wasque Reservation sponsored a lecture by Dr. Paul J. Godfrey and Stephen Leatherman entitled "The Barrier Beach: How Man and Nature Change a Fragile World"; Superintendent David A. Ryan presented "Misery Islands Album" to a capacity audience at Manchester High School; and Director Gordon Abbott, Jr. gave The Trustees' slide presentation, "A Museum of the Massachusetts Landscape" to gatherings in Concord, in Stockbridge and at Martha's Vineyard. Richard Guy Wilson, Associate Professor of Architectural History at the University of Virginia, delivered last year's Naumkeag lecture; his topic was "Naumkeag's Stanford White and the American Renaissance."

Castle Hill celebrated its entry on the National Register of Historic Places with a Mother's Day reception which included a concert of baroque music and court dancing and an exhibition in the gallery on the work of Castle Hill's architect entitled "David Adler, Architect, and the Era of the American Great House." There were remarks by Massachusetts Secretary of State Paul Guzzi, Honorary President of the Castle Hill Foundation David C. Crockett, and President of the Castle Hill Foundation David W. Scudder. Members were also invited to canoe outings on the Charles and North rivers. Unfortunately, lack of snow last winter caused the cancellation of cross-country ski touring at the Ward Reservation and at Appleton Farms Grass Rides.

The administrative staff and Trustee Mrs. Henry R. Guild, Jr. led a three-day tour of properties for trustees (members of the corporation) to Nashawena Island, Martha's Vineyard and Nantucket. Quarters were provided by The Cedars in West Chop and dinner Saturday evening was hosted by Trustee Richard S. Emmet, Jr. and Mrs. Emmet at their home at Tashmoo. It was a delightful excursion and we

are most grateful to Mrs. Guild, to Mr. and Mrs. Emmet and to all who helped make the trip such a success. This year's Fall Field Trip will be to the North Shore from Friday, September 14, through Sunday, September 16.

A number of activities are again being planned for 1979, and The Trustees of Reservations encourages members to take these pleasant opportunities to enjoy the properties.

**Planned Giving
Program**

Director Abbott and the Assistant Director for Membership and Gifts attended a 12-week seminar on planned giving conducted at Harvard University by John Y. Brown, Jr., Director of Planned Giving for Harvard. The course dealt with technical aspects of Pooled Income Funds, Charitable Remainder Annuity, Charitable Remainder Unitrusts and gifts of real estate and life insurance. The Trustees of Reservations will establish a Planned Giving Program this year.

Lighthouse at Great Point, just north of Coskata-Coatue Wildlife Refuge, Nantucket Island. The Trustees of Reservations manages

Great Point's Nantucket National Wildlife Refuge as agent for U.S. Fish and Wildlife Service.



Financial Report

This report covers the calendar year ending December 31, 1978.

During the year the book value of our resources rose from \$8,002,209 to \$8,231,571 due primarily to the acquisition of new properties.

Operations for the year were favorable with receipts of \$1,006,558 and expenses of \$1,005,364 resulting in a modest surplus of \$1,194. Both income and expenses were higher than expected but the efforts of the Director and staff to control costs made possible a transfer of \$32,000 to the Reserve for Repairs, Replacements and Extraordinary Expenditures. The balance in this reserve of \$52,242 remains below the level we consider desirable in view of the size and complexity of The Trustees' operations.

The Fund for the Acquisition and Preservation of Conservation Land ended the year with a deficit balance of \$2,345 due to the cost of acquisitions made at Coshkata-Coatue Wildlife Refuge, Nantucket; at the Charles W. Ward Reservation, Andover; at Jacob Hill, Royalston; and at Fork Factory Brook Reservation, Medfield. The cost of operations did not permit a transfer to this Fund as has been done in prior years. The lack of money in this account seriously retards The Trustees' ability to purchase property on short notice as is sometimes necessary.

The final payment for World's End Reservation, Hingham, was made by transfer from the General Fund.

The coming year will be difficult because expenses will be considerably higher than 1978. Adequate compensation for our employees and satisfactory maintenance of our properties are goals which must be reached. Unfortunately, we have no place to turn except to our friends.

We are most grateful for their support in the past.

Respectfully submitted,

H. Gilman Nichols

Treasurer

Exhibit A

Balance Sheet

December 31, 1978

Resources	1978		1977	
Cash on Hand and in Banks		\$ 160,619		\$ 170,432
Investments				
Bonds (Quoted Market Value—\$1,401,836)	\$1,500,139		\$1,231,742	
Stocks (Quoted Market Value—\$2,040,678)	<u>2,010,320</u>	3,510,459	<u>2,209,336</u>	3,441,078
Advances Receivable		1,411		4,217
Land, Buildings and Personal Property		4,559,082		4,386,482
Total Resources		<u><u>\$8,231,571</u></u>		<u><u>\$8,002,209</u></u>

Liabilities and Funds³

Liabilities				
Payroll Taxes, etc. Withheld		\$ 1,483		\$ 1,466
Funds				
Reservation and Memorial Funds ⁴	\$2,697,180		\$2,657,007	
Accumulated Gains and Losses on Sales of Securities	(-) 95,522		(-) 78,202	
Land, Buildings and Personal Property Fund	4,559,082		4,386,482	
General Fund (Exhibit C)	915,189		894,952	
Designated Purpose Funds:				
Reserve for Repairs, Replacements and Extraordinary Expenditures	52,242		51,263	
Fund for Acquisition and Preservation of Conservation Land	(-) 2,345		39,505	
Conservation Restriction Fund	43,660		36,623	
Special Project Funds	60,647	8,230,133	13,113	8,000,743
Total Liabilities and Funds		<u><u>\$8,231,571</u></u>		<u><u>8,002,209</u></u>

Exhibit B

Statement of Operating Receipts and Disbursements

Receipts	1978		1977	
Investments ²				
General Fund	\$ 39,434		\$ 69,787	
Reservation Funds	<u>168,985</u>	\$208,419	<u>127,313</u>	\$197,100
Trusts under indenture Arthur and Helen Budd		<u>271,086</u>		<u>213,224</u>
		\$ 479,505		\$410,324
Gifts and Membership Contributions				
General Fund	\$ 88,397		70,807	
Reservation Funds	<u>58,917</u>	147,314	<u>54,131</u>	124,938
Proceeds from Admissions, Parking, Sales of Food, etc. at the Reservations		374,021		325,971
Miscellaneous		5,718		9,400
Total Receipts		<u><u>\$1,006,558</u></u>		<u><u>\$870,633</u></u>

Disbursements and Transfers

Operating Expenses				
Headquarters	\$265,992		\$237,281	
Reservations	<u>707,372</u>	\$973,364	<u>591,820</u>	\$829,101
Transfers				
To Fund for Acquisition and Protection of Conservation Land			26,000	
To Reserve for Repairs, Replacements and Extraordinary Expenditures		32,000	12,300	38,300
Total Disbursements and Transfers		\$1,005,364		\$867,401
Excess of Operating Receipts over Disbursements and Transfers		<u>\$ 1,194</u>		<u>\$ 3,232</u>

Exhibit C
Analysis of General Fund

	1978	1977
Balance, January 1	\$894,952	\$839,220
Add: Excess of Operating Receipts over Disbursements and Transfers for the Year Ending December 31 (Exhibit B)	\$ 1,194	\$ 3,232
Contributions and Bequests	<u>64,585</u>	<u>65,779</u>
	<u>52,500</u>	<u>59,732</u>
Deduct: Transfer of deficit from World's End Land Acquisition Fund	\$960,731	
	<u>45,542</u>	
Balance, December 31 (Exhibit A)	<u>\$915,189</u>	<u>\$894,952</u>

Mr. H. Gilman Nichols, Treasurer
The Trustees of Reservations
Milton, Massachusetts

Dear Mr. Nichols:

I have examined the Balance Sheet of The Trustees of Reservations as of December 31, 1978 and the related Statements of Income and Expense and Changes in Funds for the year then ended. The examination was made in accordance with generally accepted auditing standards, and included such tests of the accounting records and other auditing procedures as I considered necessary in the circumstances.

The Trustees' policy is to prepare financial statements on the basis of cash receipts and disbursements. Accordingly, the financial statements are not intended to present financial position or results of operations in conformity with generally accepted accounting principles. It is my understanding, however, that a change to the accrual method of accounting is to be made in the current year.

In my opinion, the statements mentioned above present fairly the assets, liabilities and fund balances of The Trustees of Reservations at December 31, 1978 and the revenues, expenses and changes in fund balances for the year then ended on the basis indicated in the preceding paragraph, which basis has been consistently applied during the year.

Cortland B. Bacall
Certified Public Accountant

27 State Street
Boston, Massachusetts
April 2, 1979

Notes to the Accounts

1. Budd Trusts

The Trustees of Reservations is a residual beneficiary under the Arthur and Helen Budd Trusts with a book value of \$4,178,428 and receives income each year from these trusts.

2. Pooled Funds

All Reservation and Memorial Endowment Funds, with the exception of The Mission House and Naumkeag, are pooled for investment purposes. Income is assigned quarterly to each fund according to its unit share of the total account. If additions are made to principal in any single account, its number of units, or share of the total, is raised proportionately, thus allowing a proportionate increase in growth and income. In the same way, each fund also shares in an appreciation of principal and in an increase of dividends.

3. Funds

The Trustees of Reservations has two major capital funds. The income from these funds, together with fees and annual gifts, provides the money for operations.

Reservation and Memorial Funds have been given to maintain and protect certain of the Trustees' properties. The expenditure of income or capital from these funds is governed by the terms of the gift. Separate accounts are maintained for each of these funds, but they are pooled for investment purposes. In a few cases, income is restricted solely to maintaining a specific property. Similarly, the use of capital has sometimes been restricted by the donor.

The *General Fund* consists of moneys not associated with a specific property. With few exceptions, this fund is unrestricted as to principal and income and this flexibility has been vital to The Trustees of Reservations over the years. Unrestricted gifts of \$5,000 or more are added to the General Fund.

Land, Buildings and Personal Property are carried on the balance sheet at book value.

The Standing Committee of The Trustees of Reservations has also created several designated purpose funds:

- 1) The *Reserve for Repairs, Replacements and Extraordinary Expenditures* is designed to meet large or unusual expenses and provides a source for the replacement of major items of equipment. Routine maintenance and replacements are paid for with operating funds.
- 2) The *Fund for Acquisition and Protection of Conservation Land* was established to enable The Trustees of Reservations to acquire property immediately in order to take advantage of special circumstances. This fund has allowed The Trustees of Reservations to purchase numbers of important properties in the past.
- 3) The *Conservation Restriction Fund* is of ever-increasing importance as The Trustees of Reservations assumes growing responsibilities in the area of conservation restrictions. These funds will be used to administer, inspect, protect and defend, if necessary, properties in accordance with the terms of the restrictions.
- 4) *Special Project Funds* have also been established by The Trustees of Reservations as it receives gifts or grants for projects of limited duration such as the restoration of a house museum or the publication of an interpretive booklet.

Conservation Award

Each year since 1934, The Trustees of Reservations has honored outstanding service and notable accomplishments in the field of conservation and the environment. The Conservation Award, a silver tray, inscribed with the traditional white pine symbol of The Trustees of Reservations, has been presented to the following distinguished recipients:

1934	Dr. John C. Phillips	1957	Fred Smith
1935	Samuel A. York	1958	George Burnham Wells
1936	William P. Wharton	1959	Dr. Joel E. Goldthwait
1937	John S. Ames	1960	Hon. Francis W. Sargent
1938	Mrs. S.V.R. Crosby	1961	William Roger Greeley
1939	John D. Rockefeller, Jr.	1962	Hon. Leverett Saltonstall
1940	Mrs. James J. Storrow	1963	Donald B. Miller
1941	Newton Bishop Drury	1964	Dr. George C. Shattuck
1942	Robert Moses	1965	Allen H. Morgan
1943	Frederick Law Olmsted, Jr.	1967	Charles H. W. Foster
1944	William Sumner Appleton	1968	People of Hingham and the South Shore
1945	Jay Norwood Darling	1969	Charles W. Eliot, II
1946	Charles Sumner Bird	1970	Mrs. Seth Wakeman
1947	Harlan Page Kelsey	1971	Mrs. Horatio Rogers
1948	Harris Aquilla Reynolds	1972	Morgan G. Bulkeley
1949	Laurence Brown Fletcher	1973	Richard Borden
1950	Fairfield Osborn	1974	Thomas D. Cabot
1951	Louise du Pont Crowninshield	1975	John W. Peirce
1952	Charles Russell Mason	1976	Frederick T. Pratt
1953	Walter Prichard Eaton	1977	Robert S. Russell
1954	Benton MacKaye	1978	Janet Wilder Dakin
1955	Robert Walcott		
1956	Arthur Theodore Lyman		

Janet Wilder Dakin of Amherst, recipient of the 1978 Conservation Award, at the William Cullen Bryant Homestead, Cummingtown. Ceremonies included a reading from Bryant's poems by the poet Richard Wilbur, right. President John M. Woolsey, Jr. presented the Award.



Properties 1897–1979

First Acquired		Approximate Acreage
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1897	Mount Ann Park, Gloucester	87
1897	Rocky Narrows, Sherborn	77
1898	Governor Hutchinson's Field, Milton	10
1899	Monument Mountain Reservation, Great Barrington	257
1905	Petticoat Hill, Williamsburg	60
1928	William Cullen Bryant Homestead, Cummington	189
1929	Chesterfield Gorge, West Chesterfield	161
1933	Whitney and Thayer Woods, Cohasset and Hingham	799
1934	Medfield Rhododendrons, Medfield	196
1934	Halibut Point, Rockport	12
1935	Dinosaur Footprints, Holyoke	8
1935	Misery Islands, Salem	83
1936	Pine and Hemlock Knoll, Wenham	14
1939	The Old Manse, Concord	8
1940	Charles W. Ward Reservation, Andover	610[14]
1941	Elliott Laurel Reservation, Phillipston	33
1942	Rocky Woods, Medfield	441
1942	Lowell Holly Reservation, Mashpee and Sandwich	135
1944	Holmes Reservation, Plymouth	26
1945	Richard T. Crane, Jr. Memorial Reservation, Ipswich	1,352
1946	Bartholomew's Cobble, Ashley Falls	240[33]
1948	The Mission House, Stockbridge	½
1951	Royalston Falls, Royalston	205
1952	Old Town Hill, Newbury	293[17]
1952	Redemption Rock, Princeton	¼
1955	Crowninshield Island, Marblehead Harbor	5
1956	Pegan Hill, Dover and Natick	32
1957	Agassiz Rock, Manchester	104
1957	Pierce House, Milton	6
1959	Cape Poge Wildlife Refuge, Chappaquiddick	489[5]
1959	Doane's Falls, Royalston	30
1959	Mashpee River, Mashpee	375
1959	Naumkeag, Stockbridge	46
1959	Noon Hill, Medfield	52
1960	Charles River Peninsula, Needham	29
1962	Stevens-Coolidge Place, North Andover	89
1962	Tantiusques (Graphite Mine), Sturbridge	55
1963	Tyringham Cobble, Tyringham	206
1964	Chapelbrook, South Ashfield	128
1964	Pamet River, Truro	20
1964	Glendale Falls, Middlefield	60
1966	Notchview, Windsor	3,000

1966	Menemsha Hills, Chilmark	149
1966	Fork Factory Brook, Medfield	72[10]
1967	World's End, Hingham	251
1967	Wasque, Chappaquiddick	200
1968	Bear's Den, North New Salem	3
1968	Bear Swamp, Ashfield	171
1968	Weir Hill, North Andover	183
1968	Meadow Lots, Medfield	16
1970	Henry L. Shattuck Reservation, Medfield	283[13]
1970	Albert F. Norris Reservation, Norwell	100
1970	Appleton Farms Grass Rides, Hamilton	164[14]
1974	Bridge Island Meadows, Millis	80
1974	Coskata-Coatue Wildlife Refuge, Nantucket	963
1974	Cornelius and Miné S. Crane Wildlife Refuge, Ipswich and Essex	700
1975	James W. Brooks Woodland Preserve, Petersham	405[39]
1975	Jacob Hill, Royalston	135[82]
1975	Greenwood Farm Salt Marsh, Ipswich	118
1975	Noanet Brook Woods, Dover	39
1975	North Common Meadow, Petersham	24[2]
1976	Medouie Creek, Nantucket	5
1976	Mytoi, Chappaquiddick	11
1977	McLennan Reservation, Tyngham	446[124]
Total approximate acreage		14,540

Total represents
acreage as of December
31, 1978, and includes
acreage acquired during
calendar year 1978
shown in brackets [].

Conservation Restrictions

1972	Charles River, Sherborn	81
1973	Longacre Farm, Medfield	63
1973	Prospect Hill, Chilmark	8
1974	James W. Brooks Woodland Preserve, Petersham	6
1974	Castle Neck River, Ipswich and Essex	227
1974	Hunnewell Pinetum, Wellesley	5
1974	Mayhew Island, Chilmark	7
1975	Castle Neck River, Ipswich	32
1975	Charles River, Westwood and Dedham	18
1975	East Hollyholm, Chilmark	75
1975	Seven Gates Farm, Chilmark and West Tisbury	1,100
1975	Trout Brook, Dover	110
1976	Bothways Farm, Essex	99
1976	Charles River, Millis	20
1976	Charles River, Sherborn	24
1976	Ipswich River, Ipswich	30
1976	Nashawena Island, Gosnold	1,900
1976	Tiah's Cove, West Tisbury	65
1977	James W. Brooks Woodland Preserve, Petersham	26
1977	Charles River, Dedham	88
1977	Noanet Brook Woods, Dover	15
1977	Oak Island, Ipswich	8
1977	Rockhurst Hill, West Brookfield	70
1977	Tuckernuck Island, Nantucket	297
1978	Bogastow Brook, Millis	85
1978	Cape Ann Golf Course, Essex	50
Total approximate acreage		4,509

History and Organization

History of The Trustees of Reservations

In 1890, long before the present national interest in the environment, a young landscape architect returned from study in Europe with a deepening concern for the need to preserve the natural beauty and historic sites of his community.

Early that year, Charles Eliot (1859–1897), just 31 years old and son of Charles W. Eliot, then President of Harvard University, proposed the establishment of an organization “empowered to hold small and well distributed parcels of land . . . just as the Public Library holds books and the Art Museum pictures for the use and enjoyment of the public.”

The Trustees of Reservations was incorporated by the Massachusetts General Court a year later (Chapter 352, Acts of 1891) to hold and maintain for the public, under suitable rules and regulations, “beautiful and historical places and tracts of land within this Commonwealth.”

Today, The Trustees of Reservations is custodian for 64 properties from Berkshire County to Cape Cod, Martha’s Vineyard and Nantucket. They total more than 14,540 acres of land. It also holds 48 conservation restrictions protecting an additional 4,509 acres.

The extraordinary collection of these “beautiful and historical places” is virtually *A Museum of the Massachusetts Landscape*.

It preserves magnificent examples of an earlier countryside: rolling fields and pastures, stone fences, colonial farmhouses and barns, as well as “finely characterized works of nature” – brooks, rivers and waterfalls, glens and chasms, forest and swamp lands, and precious areas still wild – ocean beaches and sand dunes, ferns and wildflower communities, bogs, mountain tops, shorebird rookeries, deer runs, deep woodlands where bear roam and ponds still inhabited by beaver, muskrat and otter.

The collection also includes outstanding examples of the formal landscape — great houses and their gardens, sweeping lawns and statuary, terraces and courtyards, stately shade trees, shrubs and flowers. Many properties have unique distinction as a part of America’s literary and historic past. Three are National Historic Landmarks, one a National Natural Landmark. Others are listed on the National Register of Historic Places.

The Trustees of Reservations is a privately-administered, charitable corporation independent of government. As a non-profit organization, it relies for support entirely upon voluntary giving, membership subscription, grants and legacies, income from endowments and admission fees.

The Trustees of Reservations acquires property by gift, bequest or purchase. Each gift of land is usually accompanied by a substantial

financial contribution which endows the property and provides income essential to meet the continuing costs of its management and protection. Gifts of either land (at fair market value) or money qualify for applicable Federal income tax deductions. The Trustees of Reservations in the same manner acquires conservation restrictions or easements which restrict the use of land in order to maintain its natural, scenic and open condition while leaving its ownership in private hands.

Organization

The governing board of The Trustees of Reservations is its 14-member Standing Committee which, with members of an Advisory Council, meets monthly. The officers of the organization and members of the Standing Committee are elected annually by members of the corporation, 150 persons traditionally called "Trustees."

The staff totals 34 full-time employees. For each Reservation, with some exceptions, there is a Local Committee. Its members, usually residents of the area, provide valuable advice and assist in the management and protection of the property as volunteers.

Shelves of stoneware fill the buttery at the Colonel John Ashley House, Ashley Falls. Photo by Bill Tague.



Trustees*

*Membership in the Corporation prior to the elections held at the Annual Meeting, Wednesday, May 23, 1979.

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Pittsfield
Thomas D. Cabot,
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Hamilton Coolidge,
Brookline
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New York, N. Y.
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Danielson, *Groton*
John Fiske, *Petersham*
F. Murray Forbes, Jr.,
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Henry R. Guild, Jr.,
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Francis W. Hatch, Jr.,
Beverly
Peter L. Hornbeck,
North Andover
George Howland,
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Arthur M. Jones,
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George Lewis,
Sherborn
Charles P. Lyman,
Canton
Vincent N. Merrill,
Lincoln
Rustin McIntosh,
Tyringham
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Norwell
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John W. Peirce,
Topsfield
David E. Place,
Cohasset
Frederick T. Pratt,
Brookline
Joshua B. Richmond,
Dover
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South Hadley
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Stoddard, *Worcester*
David B. Stone, *Boston*

Mrs. Seth Wakeman,
Edgartown
William D. Weeks,
Cohasset
Thomas B. Williams,
Dover

Term Expires 1980

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North Easton
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Harvard
Lawrence G. Eliot,
Ipswich
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Sherborn
John J. Glessner,
Ipswich
John W. Kimball,
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Sr., *Sherborn*
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Leverett
Albert C. Sherman,
Jr., *Newton*
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Gloucester
Robert K. Wheeler,
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Frederic Winthrop, Jr.,
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Term Expires 1981

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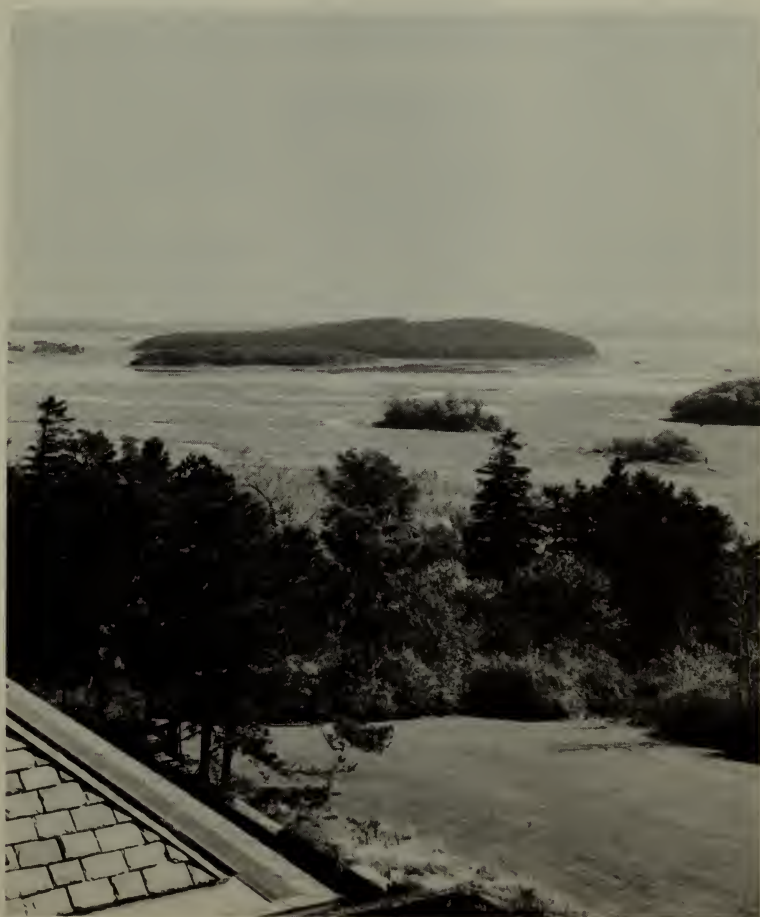
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*View from Castle Hill
frames the profile of
Hog Island, a drumlin
created by the Ice
Age—Cornelius and
Miné S. Crane Wildlife
Refuge, Essex and
Ipswich.*



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02539

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
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Charles A. Pearce, 
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Mrs. E. Sturgis Hinds,
George Putnam, Jr.
and Daniel F. Slade

Bartholomew's Cobble

Chairman, Morgan G. Bulkeley
Colonel William M. Adams, Gerard Chapman, William P. Clark, Mr. and Mrs. John R. Downie, H. Lincoln Foster, Gelston Hardy, Mrs. Erik H. Haupt, George Kiefer, Mrs. Lawrence K. Miller, James N. Parrish, J. Graham Parsons, Mrs. Milton C. Rose, Alvah W. Sanborn, Eric Sloane, Robert K. Wheeler and Arnold Whitridge

Bears' Den

Chairman, A. Richards Daniels
Mr. and Mrs. Roger S. Chouinard and Mrs. A. Richards Daniels

Bear Swamp Reservation

Chairman, Rev. Philip H. Steinmetz
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James W. Brooks Woodland Preserve

Chairman, John Fiske
Lawrence H. Buell,
Leslie A. Campbell,
Robert B. Coyle, Mrs. John Fiske, John Fiske, Jr., Dr. Ernest M. Gould, Jr., David J. Harris, David R. Miner, Hall J. Peterson and John M. Woolsey, Jr.

William Cullen Bryant Homestead

Chairman, Lawrence M. Porter
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Chairman, Charles Culver
Douglas Nye, Ralph

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Augustin H. Parker, Jr.

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Rolf R. Benzian,
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Coskata-Coatue Wildlife Refuge

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Mrs. Clinton Andrews,
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Richard T. Crane, Jr. Memorial Reservation

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Cochrane, Scott
Cohen, Brenda
Cole, Morton
Commos, Mrs.
Evelyne
Corken, Hope
Davies, Evelyn G.
Dempsey, Karen E.
Donahue, David T.
Donovan, Miss Louise
A.
Drinkwater, Albion C.
Dumas, Mrs. George
C.
Dupee, Mr. and Mrs.
Donald E.
Ellis, Hollis R.
Emerson, Robert G.,
III

Engelsman, Margaret
Foley, Mrs. Mason
Foley, Thomas M.
Goodrich, P. L.
Grimes, William J.
Hall, Addison S.
Hall, Mr. and Mrs.
Frank
Hargadon, Madeline G.
Harvey, Draper M.
Heath, Mr. and Mrs.
Richard
Hessing, Cheryl
Hickey, Katherine O.
Hodges, Winthrop M.
Hogan, William J.
Hooper, Miss Gertrude
Howard, Anne
Howley, Robert G.
Hoyt, Mrs. J. King, Jr.
Hulitar, Renée C.
Jackson, Mrs. Glenn
D.
James, Mr. and Mrs.
Robert B.
Johnson, Kristen N.
Keazirian, Martin M.
Kelly, Kenneth R.
Kelly, Maureen
Kondracki, Alexander
A.
Korotun, Lorraine
Lehner, Karen
Leonard, Isabel A.
Lincoln, Retha
Lindholm, Irene V.
Locarni, Robert A.
Loughmiller, David
Roy
Lunden, Lawrence
MacKiernan, Edith L.
MacMaster, Robert E.
Mangat-Rai, Charles R.
Mangat-Rai, Mary S.
McLaughlin, Frank
McRae, Carl A.
Megathlin, Norman F.
Mitchelson, Paul W.
Moog, William H.
Moore, Jane
Mulhern, Joseph J.
Murphy, Tim
Nee, Denis

O'Brien, Mrs. Thomas
O'Donnell, Thomas L.
P., Jr.
Overbeck, Anne S.
Paddock, Mrs.
Arthur K.
Phillips, Sandra
Pierce, Mrs. George W.
Pierce, Pat
Pierce, William W.,
3rd
Pine, Michael B.
Pratt, Mrs. Anne
Boyd
Proctor, Mrs. John C.
Ramsay, Leila M.
Rattigan, Brad
Ray, Marion E.
Reardon, Miss Mary A.
Rosenfield, Patti
Rubin, Robert and
Cindy
Ryan, John
Seelye, S. Clark
Shackford, C. Lee, Jr.
Sherlock, Edward L.
Snigorski, Stephen J.
Southard, Mrs.
Harry C.
Spencer, Jeffrey W.
Staehr, Liselotte C.
Stoddard, Philip A.
Studley, Michael H.
Tod, Miriam D.
Vonckx, Paul N.
Watts, Marvin E.
Whorf, Julia M.
Wigmanich, John G.
Williams, Kevin
Williams, Mrs. Peter F.
Withington, Mrs.
Paul R.
Witters, Dr. Lee A.
Wolf, Deborah
Wollan, Helen S.
Woods, Dr. and Mrs.
Edward F.
Yetman, G. Elliott
Young, Elizabeth
Zupofska, Sarah

Special Purpose Funds

Memorial Gifts

In 1978 we were honored to record gifts in memory of:

Andrade, C. Preston
Bell, Ricky
Berridge, Ruth R.
Brady, D. Norman
Chase, Philip P.
Cook, John
Dyer, George B.
Hardy, Stanley
Hutchinson, Mabel
Meikleham, Louise
Ogilvie, Helen
Paine, Faith
Patterson, John M.

Endowment and Land Acquisition Funds

Anonymous: *General Fund (Capital)*

Cox, Mrs. William C.:
Whitney & Thayer Woods Fund

Kimball, Mr. and Mrs. John W.: *Fund for Acquisition and Protection of Conservation Land*

McLennan, Mr. and Mrs. John S.:
McLennan Reservation Fund

Wakeman, Mrs. Seth:
Mytoi Fund

Restoration Campaigns

Butler (Aimee Mott) Trust: *Brooks Law Office*

Choate, Natalie B.:
Naumkeag Roof

Choate, Mrs. Joseph:
Choate House

Dickson, Mr. and Mrs. Brenton H.: *Choate House*

Fiske, John: *Brooks Law Office*

Hallowell, Mrs. Penrose: *Naumkeag Roof*

Howland, Mrs. Llewellyn: *Brooks Law Office*

Morgan, Mrs. D. Percy: *Naumkeag Roof*

Patterson, Ellmore C.:
Choate House

Platt, Geoffrey:
Naumkeag Roof

Whitman, Mr. and Mrs. Alexander H.:
Naumkeag Roof

Bequests

Seven bequests were added to the special funds of The Trustees of Reservations in 1978:

Berridge, Estate of Ruth R.: *General Fund*

Chase, Estate of Philip P.: *Philip A. Chase Memorial Fund*

Downing, Estate of Elinor and Lester:
General Fund (Capital)

Gilbert (Lena T.) Trust: *General Fund (Capital)*

Jackson, Estate of Esther B.: *General Fund*

Quint, Estate of Ruth P.: *General Fund*

Spaulding, Estate of Arthur W.: *General Fund*

Conservation Restriction Fund

Channing, Charles E.
Dreier, Theodore
Forbes, Stephen H.
Fullam, Walter F.
Jo-Lu-Jef, Inc.
Schmidt, Charles W.
Temple, Mr. and Mrs. Herbert M., III
Thoron, Mrs. Benjamin W.

Designated Reservations

Appleton, Mrs. Francis R., Jr.
Babson, Dr. and Mrs. William W.
Beland, Elizabeth A.
Burke, Dr. and Mrs. Donald J.
Crane, Mrs. Cornelius
Crockett, David C.
Edmonds, Mr. and Mrs. George P., Jr.
Girdwood, Mr. and Mrs. Andrew M., Jr.
Goldberg, Avram
Gorfinkle, Herbert
Harrison, H. W., Jr.
Lowell, Dr. and Mrs. Francis C.
Norris, Mrs. Albert F.
Osgood, Benjamin
Petersham Historical Society, Inc.
Rabb, Sidney R.

Roberts, Mrs. Sumner M.

Rogers, Dr. Horatio
Sargisson, Duane T.
Schultz, Reverend Lewis R.

Steinmetz, Reverend Philip H.

Taylor, Charles H.
Walcott, Eustis, Jr.
Wheeler, Wilfred, Jr.

Research and Interpretation

Bulkeley, Mr. and Mrs. Morgan G., III: *Cobble Publication Fund*

Filley, Mrs. Oliver D., Jr.: *Seaweed Project*

Hay, John: *Tern Study and Seaweed Project*

Hough, Henry B.:
Seaweed Project

Mason, Charles E., Jr.:
Tern Study

Massachusetts Society for Promoting Agriculture:
Agricultural Research

Merrill (The Charles) Trust: *Information and Education*

Whitridge, Arnold:
Cobble Publication Fund

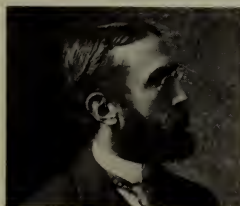
Oliver Dwight Filley Fund

Cutting, Mrs. C. Suydam

Officers 1891–1979

President	George F. Hoar	1891–1904	Robert Walcott	1938–1956
	Charles W. Eliot	1905–1926	Wm. Roger Greeley	1957–1959
	George Wigglesworth	1926–1930	Laurence M. Channing	1960–1964
	Charles S. Rackemann	1930–1933	Charles R. Strickland	1965–1970
	Herbert Parker	1933–1938	Charles E. Mason, Jr.	1971–1976
			John M. Woolsey, Jr.	1977–
Vice-President	William S. Shurtleff	1891–1895	Laurence B. Fletcher	1957–1958
	George Sheldon	1896–1916	Amelia Peabody	1958–1964
	John S. Ames	1917–1920	Charles E. Mason, Jr.	1965–1970
	George Wigglesworth	1922–1926	John M. Woolsey, Jr.	1971–1976
	Henry P. Walcott	1926–1932	David C. Crockett	1977–
	Robert Walcott	1932–1938	Augustus P. Loring	1977–
	Henry M. Channing	1938–1950	Mrs. William C.	
	Wm. Roger Greeley	1951–1957	Wigglesworth	1977–
Treasurer	George Wigglesworth	1891–1920	Augustus P. Loring	1954–1961
	John S. Ames	1921–1939	Richard L. Frothingham	1962–1967
	Allan Forbes	1940–1949	Augustus P. Loring	1968
	Francis E. Frothingham	1949–1954	Richard L. Frothingham	1969–1974
	Edward L. Bigelow	1954	H. Gilman Nichols	1975–
Secretary	Charles Eliot	1891–1893	Henry M. Channing	1926–1936
	Henry R. Shaw	1894	Laurence B. Fletcher	1937–1958
	John Woodbury	1894–1924	Arthur H. Phillips	1959–1966
	Charles W. Eliot, II	1925–1926	Henry R. Guild, Jr.	1967–
Chairman of the Standing Committee	Philip A. Chase	1891–1893	Maurice M. Osborne	1956–1958
	Charles Eliot	1894–1897	Charles E. Mason, Jr.	1958–1965
	Philip A. Chase	1897–1903	Laurence M. Channing	1965–1967
	Henry P. Walcott	1903–1926	John M. Woolsey, Jr.	1967–1969
	Charles S. Rackemann	1926–1933	Augustus P. Loring	1969–1975
	Charles S. Bird	1933–1956	Thomas L. P. O'Donnell	1975–1976
			Theodore Chase	1976–
Administration	Charles W. Eliot, II		Field Secretary	1924–1926
	Bradford Williams		Field Secretary	1934–1938
	Laurence B. Fletcher		Executive Secretary	1929–1958
	Loring Conant		Executive Secretary	1958–1968
	Gordon Abbott, Jr.		Director	1967–

Charles Eliot



Landscape Architect 1859–1897

Membership and Gifts

Membership

The Trustees of Reservations is seeking to increase the size of its membership. Not only does it need additional income from membership subscriptions, it needs the support of all who cherish the beautiful and historic places of this Commonwealth and who are willing to add their help to preserve them for this and for future generations.

There are seven categories in which to join and subscriptions may be assigned to the special program or property of a member's choice. A special reduced membership fee is available for students. An application for membership appears below.

An important opportunity for continuing the preservation of particular properties has developed in recent years through the establishment of membership organizations called *Friends*. There are five such Friends groups, each approximately 200 to 300 members in size, who recruit members from the area where the Friends' property is located. By giving directly to the local property, members adopt a personal commitment to its management and protection and provide an immensely loyal and enthusiastic interest that otherwise might not be available to The Trustees of Reservations itself. The Friends organizations include Friends of Bartholomew's Cobble and the Colonel John Ashley House, Friends of Cape Poge Wildlife Refuge and Wasque Reservation, Friends of Coskata-Coatue Wildlife Refuge, Friends of Misery Islands Reservation and Friends of World's End Reservation and Whitney & Thayer Woods.

If you are not a member, you are cordially invited to become one.

Categories of Membership

- \$ 10 *Student*
- \$ 25 *General
Member*
- \$ 50 *Contributing
Member*
- \$ 100 *Supporting
Member*
- \$ 250 *Sustaining
Member*
- \$ 500 *Sponsor*
- \$1,000 *Patron*
- \$5,000 *Benefactor*

Subscription valid
for one year from
the date of joining.

Detach and mail this application to **John C. Marksbury, Assistant Director for Membership and Gifts, The Trustees of Reservations, 224 Adams Street, Milton, Massachusetts 02186**

Please enroll me as a _____
(category of membership)

I enclose a check for \$_____
(Checks should be made payable to **The Trustees of Reservations.**)

Name

Address

City/Town

State

Zip

I wish my membership subscription assigned to the following property or special purpose

Gifts of Securities

Many persons may find that a gift of appreciated securities is an attractive way of contributing to The Trustees of Reservations.

A gift of long-term securities is deductible for their fair market value subject to limitations set forth in the Internal Revenue Code.

How to Give Securities

Inform The Trustees of Reservations that you wish to make a gift of securities. Instruct your broker or financial representative to hold the stock for the account of The Trustees of Reservations pending instructions from The Trustees of Reservations as to registration and/or disposition of the securities. Gifts of securities should be directed to the attention of the Treasurer, H. Gilman Nichols, The Trustees of Reservations, 224 Adams Street, Milton, Massachusetts 02186. If securities are to be delivered to The Trustees of Reservations directly, they should be sent by registered mail to Antony Edgar, Senior Vice President, New England Merchants National Bank, 28 State Street, Boston, Massachusetts 02109. In addition, an executed stock power should be mailed under separate cover.

Bequests

The Trustees of Reservations received its first bequest in 1902, a legacy of \$2,000 for the general purposes of the organization from Joseph B. Glover, a public-spirited Bostonian.

It set an example of thoughtfulness and generosity which has been followed throughout the years, enabling The Trustees of Reservations to successfully accomplish its charter purposes preserving, for public enjoyment, "beautiful and historic places and tracts of land within the Commonwealth of Massachusetts."

Many persons who have given their properties to The Trustees of Reservations have provided endowments which have helped assure their continuing preservation. Others who have cherished a particular property or the memory of its original donor have bequeathed funds whose income is directly assigned to meet the costs of that property's management and protection.

Others have given bequests whose income is unrestricted, enabling The Trustees of Reservations to acquire and maintain properties of significant environmental value without specific endowment.

Forms of Bequests

Please consider leaving The Trustees of Reservations a legacy in your will. A donor who wishes to make a bequest or devise to The Trustees of Reservations may use one of several testamentary forms. Donors are advised to consult their lawyers and financial advisors when making any gift of size and complexity.

Sample forms of both a restricted and unrestricted bequest are as follows:

Unrestricted Bequest "I give to The Trustees of Reservations, a Massachusetts charitable Corporation, (the sum of \$_____) (all the rest, residue and remainder of my estate) to be applied to the general uses and purposes of said Organization."

Restricted Bequest "I give to The Trustees of Reservations, a Massachusetts charitable Corporation, (the sum of \$_____) (all the rest, residue and remainder of my estate) to be used for the following specific use or purpose."



**The Trustees
of Reservations**
224 Adams Street
Milton
Massachusetts
02186
Telephone:
(617) 698-2066